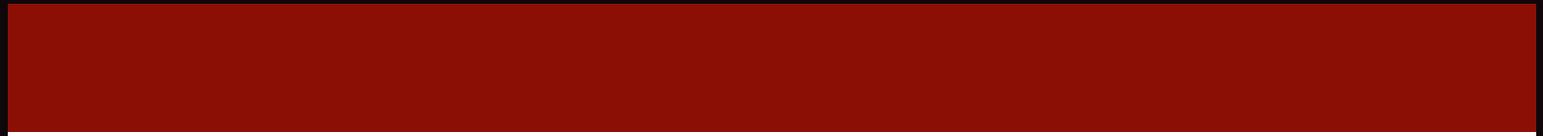


THE ADJUTANT GENERAL OF OKLAHOMA
GOVERNOR'S REPORT
2006



**The Adjutant General
Of Oklahoma**

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Commander-in-Chief
Oklahoma National Guard



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STATE RESOURCE MANAGEMENT

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MISSION

Our mission is to provide the best facilities for our Soldiers and Airmen in the Oklahoma National Guard within regulatory guidelines of National Guard Bureau and the financial capability of the State of Oklahoma. We feel the quality of the facilities relates to the quality of the work environment, efficiency of the work force, and the overall readiness of the unit.

STATE RESOURCE MANAGEMENT DIRECTORATE

The State Resource Management Director is the State Advisor to The Adjutant General and is responsible for the State of Oklahoma operating budget for the Oklahoma National Guard. He is detailed to receive and account for all allotted state funds, equipment, and property (including all state facilities) in the possession of the Oklahoma Military Department. He is director for the State Accounting Section, State Employee Personnel Office, Youth Program Division, Thunderbird Youth Challenge Program, Thunderbird Regimented Training Program, State Transition and Reintegration System, and Thunderbird Youth Challenge Program which received the “Best All-Around Program Award” from National Guard Bureau in 2006.

STATE ACCOUNTING OFFICE

The State Accounting Office, with seven state employees, is responsible for budgeting, procurement, and the financial management of funds processed through the Military Department, to include appropriated and non-appropriated state and federal funds.

STATE EMPLOYEE PERSONNEL OFFICE

The State Employee Personnel Office is responsible for the state employees authorized by our state legislature for Fiscal Year 2006.

Although limited in the number of employees, there is a significant economic impact made by the 354 state

employees on board in this agency. A high percentage of these employees have also made a positive impact on the youth of our state through the administration of several “at-risk” and troubled youth programs.

45TH INFANTRY DIVISION MUSEUM

The 45th Infantry Division Museum is acknowledged as the largest and the best National Guard Museum in the United States. As such, it is held as the model for all other National Guard Museums. The 2003 Scholastic Book of World Records lists Oklahoma as the state with the largest military museum, “The 45th Infantry Division Museum.”

The Museum’s ten galleries tell the story of Oklahoma’s military history from the year 1541 through Operation Desert Storm. The 45th Infantry Division’s history is a large part of the story line with its 511 combat days and eight campaigns in World War II and 429 combat days and four campaigns during the Korean War.

Plans stand ready to tell the story of Oklahoma’s contribution in the current War on Terror pending the arrival of artifacts from the theatre of operations.

With its surrounding 15-acre military park containing over 60 military vehicles, aircraft, armored vehicles, artillery, and ancillary equipment, the museum’s two ceremonies on Veterans Day and Memorial Day attract over 37,000 visitors per year from all over the United States and the world.

This year, the 45th Infantry Division Association voted to donate two very important items to the museum. First, the 45th Infantry Division Monument which the Association recently relocated from downtown Oklahoma City to the museum grounds. Second, the over 200 original Bill Mauldin “Willie & Joe” cartoons. The significance of these donations cannot be overstated. The artifacts enhance the standing of the 45th Infantry Division Museum as a world-class historical facility.



UNITED STATES PROPERTY AND FISCAL OFFICE

COL DANNY MARLER

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MISSION

The United States Property and Fiscal Officer is the federal agent representing the Chief, National Guard Bureau, with a duty station in Oklahoma City. The USPFO is detailed to receive and account for all allotted federal funds, equipment and property (including all federal facilities) in the possession of the Oklahoma Military Department. His principal staff consists of employees of the Oklahoma Military Department with the following functions in support of the Oklahoma Army National Guard.

In addition, he has a secondary staff at each Oklahoma Air National Guard base with senior officials serving as Assistant USPFO's for Air in the areas of resource management, logistical management and facilities or real property management.

In the event of a mobilization of any of the reserve components in Oklahoma, the Office of the USPFO for Oklahoma is prepared to extend their support function to assist that unit in the transition to federal active duty.

ADMINISTRATION

The Administration Division performs general office services; operates official mail desk; provides defense communications service; obtains and provides duplicating and printing services; and procures, stores, issues, and handles the disposition of federal supplies and equipment.

INTERNAL REVIEW AND AUDIT COMPLIANCE

Performs internal review audits, consulting and management advisory services, and follow-up reviews for the Oklahoma Army and Air National Guard under the supervision and direction of the USPFO and the Adjutant General.

DATA PROCESSING DIVISION

The Data Processing Division maintains the necessary system and database administration to provide the highest degree of data integrity and to guard against unlawful intrusion. These employees design and develop local programs to assist management.

PURCHASING AND CONTRACTING

The Purchasing and Contracting Division provides purchasing and contracting services for the Oklahoma Army and Air National Guard. They also provide technical assistance to the Air National Guard purchasing and contracting personnel at both the Oklahoma City and Tulsa Air Guard Bases.

COMPTROLLER DIVISION

The Comptroller Division includes Budget, Accounting, and the Entitlements Section. All federal funds issued to support the Oklahoma Army National Guard are received and accounted for by the Comptroller Division. The Division ensures that all expenditures of federal funds comply with the State Operating Budget. The State Operating Budget documents project objectives for the fiscal year so that the Comptroller Division's Budget Office can monitor fund control and budget execution. The goal of the Fiscal Accounting Office is to provide accurate accounting data to the funds managers of the Oklahoma Army National Guard. The mission of the Entitlements Section is to accurately process the pay and entitlements of all soldiers assigned to the Oklahoma Army National Guard as timely as possible.

SUPPLY AND SERVICES

The Supply and Services Division is responsible for planning, organizing and directing the logistical and supply services of the USPFO for Oklahoma to include; Central Issue Facility, Individual Clothing, Property Management, Commercial Transportation, and Storage & Distribution Management. This includes but is not limited to receiving, procuring, distributing and accounting for all federal property and funds allocated by National Guard Bureau for the State of Oklahoma in support of the Army National Guard. The Supply and Services Division also advises and assists Oklahoma Army National Guard units to ensure proper use of federal property and funding. We manage the federal logistics support system for the state, and upon mobilization, provide support for the transition of mobilized units into active status. The Division monitors the Oklahoma Army National Guard's Recycle Programs and OKARNG Contingency Ammunition Program.



LOGISTICS

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MISSION

Our mission is to provide overall program management for all command aspects of the Oklahoma Army National Guard logistical program. Logistics programs consist of command level responsibilities in the area of supply, maintenance, transportation and services.

LOGISTICS MANAGEMENT

The Logistics Management Branch is responsible for planning, directing and administering logistical services to include management of supply, equipment, food service and individual training.

DEFENSE MOVEMENT

The Defense Movement Branch is responsible for unit movement planning, collection of mobilization movement data, military air deployment/redeployment requirements, convoy operations and coordination with local, state and Department of Defense agencies. This section operates the State Movement Control Center (SMCC) which is the approval authority for all Department of the Army Active Component, Reserve, and National Guard convey operating in the state of Oklahoma. The SMCC routinely issues over 500 convey clearances and over 300 oversize/overweight permits each year.

SURFACE MAINTENANCE MANAGEMENT OFFICE (SMMO)

The SMMO is responsible for planning, executing, and directing the Surface Equipment Maintenance Program. The office implements the Army system of maintenance throughout the Oklahoma Army National Guard to include training and managing on-hand equipment readiness. The SMMO employs a work force of 12 federal employees which provides technical and operational control of the Combined Support Maintenance Shop (CSMS), Maneuver Area Training Equipment Site (MATES), Unit Training Equipment Site (UTES), and Field Maintenance Shop (FMS) activities located throughout the state.

COMBINED SUPPORT MAINTENANCE SHOP (CSMS)

The CSMS activity is co-located with the State Surface Maintenance Management Office at 3745 Thunderbird Street, Norman, OK. This field-level, with limited sustainment-level maintenance (formerly known as direct support- and general support-levels of maintenance) facility of approximately 89,000 square feet was constructed in 1996. The activity employs a total of 57 federal civil service employees/National Guard men and women, and one state employee, generating an annual payroll of approximately 2.5 million





dollars. These employees perform highly technical maintenance tasks on all surface equipment belonging to the Oklahoma Army National Guard. During fiscal year 2006, a total of 5,593 work requests for 11,822 pieces of equipment (vehicles, radio communications systems, missile and weapon systems, individual weapons, canvas, etc.) were processed at the CSMS. It is not unusual to have over 450-plus work requests flowing through the facility at any given time. Some of the new equipment processed through CSMS this year includes the following: upgraded computer systems called “Standard Army Maintenance System 1 and 2 Enhanced,” known as SAMS 1-E or SAMS 2-E. These systems are new generation Army systems that provide real-time maintenance and equipment readiness data for leaders and planners here in Oklahoma, the National Guard Bureau and Department of the Army in Washington D.C.

MANEUVER AREA TRAINING EQUIPMENT SITE (MATES) #72

Fort Sill is the site for MATES #72. This activity serves as a storage and repair site for prepositioned field artillery equipment that is ready for immediate use. The equipment positioned here is available for units conducting Annual Training and Inactive Duty Training and units which mobilize at Fort Sill. The full-time maintenance support force of 33 National Guard federal civil service employees performs field-level and limited sustainment-level support maintenance. During fiscal year 2006, 1,426 work orders for over 3,651 items (vehicles, weapons, radio communications systems, and special purpose equipment) were processed for repair. This maintenance activity also serves as a National Guard Bureau-sponsored

TOW/Dragon Missile Test Set Calibration Program Site. This program is designed to calibrate National Guard-owned test equipment for maintenance repair activities/units located throughout the United States. The MATES processed 24 TOW/Dragon Test Sets and plan to service and calibrate up to 100 sets next year.

UNIT TRAINING EQUIPMENT SITE (UTES)

Camp Gruber (near Muskogee) in Muskogee County is the site of the Oklahoma Army National Guard’s UTES. This activity serves as a storage and repair site for heavy equipment such as bull dozers, cranes, various other engineer equipment, and large tactical vehicles. A full-time support force of 21 National Guard federal employees performs field-level support maintenance and repairs. This equipment must be ready for loan and to support units and battalions training programs, in addition to possible state or federal mobilizations.

FIELD MAINTENANCE SHOPS (FMS)

Eleven Field Maintenance Shops and two sub-shops provide regional support for all of the units within the Oklahoma Army National Guard. These Field Maintenance Shops perform critical field-level maintenance repairs and services for supported OKARNG units. They are responsible for ensuring unit equipment is fully mission capable and meets or exceeds established readiness goals set forth by Department of the Army and the National Guard Bureau. The full-time support force consists of 86 National Guard members who are federal civil service maintenance employees, which are employed in these facilities.





PERSONNEL AND ADMINISTRATION

COL VERLYN "ED" TUCKER
Director

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MISSION

Our mission is to plan, direct and administer all personnel programs for the Oklahoma Army National Guard.

RECRUITING AND RETENTION COMMAND

Our mission is to recruit qualified soldiers to meet or exceed the end strength goals established by National Guard Bureau and the Adjutant General of Oklahoma and to assist commanders at all levels in the retention of qualified soldiers.

The Recruiting and Retention Command is manned with 100% full-time personnel consisting of 114 Active Guard/Reserve soldiers, one federal technician, 65 active duty for special work soldiers, and five civilian contractors. This Command is organized into a headquarters or staff element consisting of 19 personnel with duties ranging from management, personnel services, operations, training and marketing. The field force consists of a total of 133 personnel, divided into seven recruiting and retention teams across the state along with a Recruit Sustainment Headquarters and five training sites. The two Recruiting and Retention Sergeant Majors are split into two areas; one supervises seven Area Recruiting and Retention Non-Commissioned Officers who in turn lead ten to fifteen personnel forming their respective teams for a total of 115 Recruiting and Retention Non-Commissioned Officers. The other Recruiting and Retention Sergeant Major supervises the Recruit Sustainment program consisting of four headquarters personnel with duties ranging from personnel services, operations and supply, five Senior Non-Commissioned Officers that are in charge of the five training sites throughout the state along with seven Junior Non-Commissioned Officers that assist the Senior Non-Commissioned Officers at the training sites. The Recruit Sustainment Pro-

gram also is responsible for all the soldiers within the state that have enlisted and are awaiting Initial Active Duty for Training. The Officer Strength Management Office consists of the Army Medical Department (AMEDD) Strength Manager, two Officer Strength Managers specializing in recruiting Basic branch and all Special branch officers, a Warrant Officer Recruiter specializing in recruiting warrant officers, an AMEDD Technician and the Officer Candidate School Recruiter. In addition, this section is the liaison with the Reserve Officer Training Corp (ROTC) programs throughout the State.

The Recruiting and Retention Office enlisted or transferred 1,566 soldiers into the Oklahoma Army National Guard in 2006, of which 1,032 or approximately 65% were non-prior service enlistees. The Tuition Waiver Program for Guard members continues to fill the need for young Oklahomans to continue their post secondary education. Increased Recruiting and Retention efforts have resulted in an increase of over 50% from last year, thus ensuring that the OKARNG is postured to respond to both state and federal missions.

The Recruiting and Retention Office is operated with federal funds with state and federal support for field office space usually within local National





Guard armories. A total of \$5 million dollars of appropriation was provided for and expended toward the successful operation of this office. These expenditures include the cost associated with the operation of a General Services Administration vehicle fleet of 111 vehicles, mobile and land line telephone expense, advertising and marketing materials and other operating costs associated with recruiting and retention.

OFFICER PERSONNEL BRANCH

The Officer Personnel Branch is responsible for the administrative management of the Officer Corps of the Oklahoma Army National Guard. The Officer Corps consists of 567 officers in the ranks of second lieutenant through major general and 115 warrant officers. The administrative management covers the entire career life cycle of the officer from commissioning and appointment into the National Guard, through assignments, education, evaluations, and promotions, to retirements and separations.

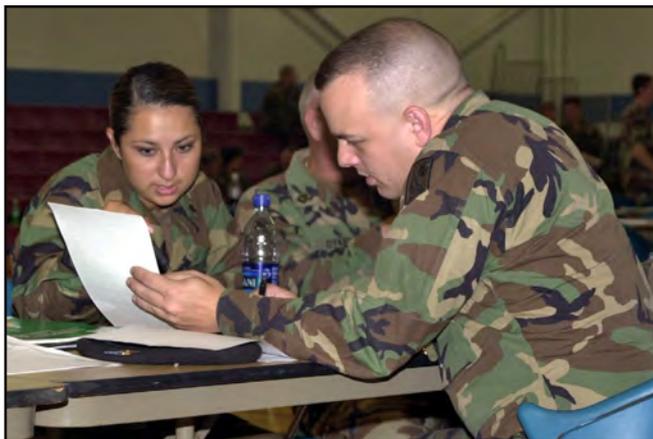
ENLISTED PERSONNEL BRANCH

The Enlisted Personnel Branch is responsible for the Oklahoma Army National Guard Enlisted Personnel Management System that manages over 6,681 enlisted soldiers. The Enlisted Personnel Branch established policies, procedures and responsibilities for reenlistment or extension of enlistments, soldier classification, military assignments and reassignments, and promotions or reductions in grade of the enlisted soldiers within the Oklahoma Army National Guard. The Enlisted Personnel Branch averaged over 56,250 transactions during the past fiscal year.

During this past year, the Enlisted Personnel Branch assisted in the mobilization of over 850 Oklahoma National Guard soldiers in support of Operation Iraqi Freedom and Operation Enduring Freedom. These soldiers served in many parts of the world to include Iraq, Kuwait, and Afghanistan. We currently have over 830 soldiers still serving as part of Operation Iraqi Freedom and Operation Enduring Freedom.

PERSONNEL INFORMATION SERVICES BRANCH

The Personnel Information Service is responsible for the initiation, filing, maintenance, and accountability of all military personnel record files for the Oklahoma Army National Guard. This Branch receives records, orders, personnel actions from various sources and inputs the information into the automated records system. This Branch is also responsible for designing, preparing and distributing a variety of personnel accountability and management products to each level of command with the State. In addition, this Branch is also responsible for a variety of customer service functions that include issuing ID cards for soldiers and their dependents during peacetime and then active duty cards for those soldiers mobilized along with their dependents. During the last fiscal year, personnel from this branch participated in Soldier Readiness Processing and mobilized over 850 members of the Oklahoma Army National Guard. We sent processing teams to Ft. Sill, OK, Ft. Dix, NJ, Ft. Riley, KS, Ft. Bliss, TX, Ft. Lewis, WA, and Camp Shelby, MS to assist in the mobilization of our soldiers into these mobilization stations. We also compute and process all retirements from the Oklahoma Army National Guard.





SPECIAL ACTIONS BRANCH

The Special Actions Branch is responsible for requesting, screening, and maintaining personnel security clearances and investigations for all military personnel assigned to the Oklahoma Army National Guard. We currently manage over 4,000 “Secret” and “Top Secret” clearances for our members. In addition, many soldiers, previously not required to possess a clearance, were mobilized to an area that specifically required all soldiers to have a clearance. Emergency requests were submitted and received for these soldiers, thereby increasing the personnel readiness of the Oklahoma Army National Guard. This branch also screens and processes requests for both federal and state awards and decorations.

FAMILY PROGRAM OFFICE

The Family Program Office (FPO) serves as the foundation for support of our Army and Air National Guard members and their families. The FPO helps families gain a greater understanding and appreciation of the military as a whole.

We currently operate three Family Assistance Centers (FAC) located in Oklahoma City, Sand Springs, and Lawton. These centers focus on assisting dependents of mobilized soldiers, regardless of service, with the wide variety of issues that come up when service members are deployed. In partnership with the Chaplain’s office we also conduct marriage renewal workshops.

We help units establish Family Readiness Groups (FRGs) designed to help family members become better prepared for mobilization and understand what benefits are available to them. This is accomplished by conducting mobilization readiness briefings, information and referral activities, and holding various training workshops for adults and youth throughout the year. In conjunction with our Youth Program Coordinator, each year we host an annual volunteer and youth workshop, youth summer camp, reunion briefings, etc.

We have established a full-time Military Funeral Honors (MFH) program to honor our heroes. Requests must be made by the family to the funeral home. The core elements of a funeral honors ceremony to be conducted include flag folding, flag presentation and playing of taps. The rendering of

MFH is a way to pay tribute and show the Nation’s deep gratitude to those who, in times of war and peace, have faithfully defended our country.

STATE BENEFITS ADVISOR

The State Benefits Advisor (SBA) was a new position in 2006. The National Guard hired one person for this position in each state and territory and they are located in the Joint Force Headquarters within the Personnel Directorate (J1) supporting all Army and Air National Guard members and their families.

The primary purpose of this position is to serve as the statewide point of contact, advisor and coordinator as to the benefits and entitlements available through the Department of Veterans Affairs for Guard members and their family and to provide assistance and referrals in resolving problems with VA healthcare, benefits and system-wide TRICARE issues.

In addition to facilitating services between the service members/families and the federal, state and local agencies, SBA’s also participate in councils and ad-hoc groups to resolve entitlement and benefit issues for the National Guard family.

The SBA participates in the mobilization and demobilization process to brief/advise Guard members and their families on available entitlements and information resources. The SBA has established effective coalitions with OK-JFHQ, VA agencies, TRICARE, Veterans Service Organizations and other agencies that support Guard members and their families.

This position is in the process of undergoing a title change. There will be no change in job description but the new title will be Transition Assistance Advisor.

OFFICE OF THE STATE SURGEON

The Office of the State Surgeon is located in the Joint Forces Headquarters. The mission of this office is to promote medical readiness, medical policy, training, sustainment, credentialing and medical mobilization operations for the Oklahoma Army National Guard. The Deputy State Surgeon, who is also a full time federal technician, oversees and manages the OKARNG medical readiness programs and implements guidance from the Chief



Surgeon Office at National Guard Bureau for all medical assets within the state.

The Medical Readiness Fiscal Year budget for 2006 totaled \$450,000. These funds provided OKARNG soldiers routine medical and dental screenings, proficiency training, provider credentialing compliance, medical training equipment and mobilization requirements sufficient to place OKARNG soldiers on the track to positive health goals for successful military careers. The Deputy State Surgeon coordinates routine medical and dental screenings for mobilizations with the assistance of the OKARNG Medical Detachment.

Medical Detachment

The Medical Detachment is a mobile unit comprised of Physicians, Physician Assistants, Nurses and Medics that provide immunizations, blood typing, HIV screenings, dental examinations and medical screenings throughout the state to identify the existing or developing medical conditions of our OKARNG soldiers.

Medical Readiness

The OKARNG maintained medical readiness by coordinating periodic physicals with the Veteran's Administration Medical Center (VAMC) in Oklahoma City. The VAMC has played a big role in soldier well being offering continued medical coverage for soldiers returning from active duty if necessary. This contract is renewed annually and we are proud to continue to partner with them.

Dental Readiness

Dental Evaluations are captured annually. The exam consists of four bitewing x-rays, a panoramic image of the mandible and dental classifications are determined after an extensive oral exam.

68W Medic Program

The Army has increased its training requirements for Army medics. The office of the State Surgeon oversees the 68W sustainment program to provide highly skilled and knowledgeable medics to be more capable first responders on the battlefield. Oklahoma Army National Guard is working to ensure all medics are fully transitioned with new higher standards by end of Fiscal year 2009.

Provider Credentialing

Providers are reviewed on a biannual basis to ensure both dental and medical professionals are granted the appropriate practicing privileges, meet continuing education requirements for licensing and obtain appropriate levels of medical oversight from their medical superiors.

Medical and Dental Data Capture

The Medical Protection System or (MEDPROS) database provides the Army a comprehensive tracking and reporting tool to manage all medical and dental readiness statistics. Administrative personnel can create and download reports using real time data to identify unit medical and dental readiness. The National Guard MEDPROS reporting displays the health and fitness status for each Army National Guard Soldier.

EDUCATION AND INCENTIVE BRANCH

The mission of the Education Services and Incentives Branch is to support strength maintenance while providing continuing education opportunities for the Oklahoma Army National Guard Soldiers. The branch is responsible for managing several cash bonus programs as well as the Student Loan Repayment Program and the Federal Tuition Assistance Program. These programs continue to be a major source of federal dollars flowing directly into Oklahoma through cash payments to individuals and institutions. During the past year, incentive payments have been made to over 4,623 soldiers and totaled over \$11 million. We made 198 payments totaling over \$223 thousand through the Student Loan Repayment Program. The Montgomery GI Bill Kicker Program had 647 contracts established. The Oklahoma Army National Guard has 1,611 participants in the State Tuition Waiver Program with over \$1.9 million dollars in benefits. The Federal Tuition Assistance Program paid \$1.4 million throughout the past year, helping over 2,000 soldiers. Even with the continued deployments and state activations our number of payments and soldiers participating in these programs remains steady and reflects the desire of our soldiers to continue with their education. The Tuition Waiver Program for those attending state colleges/universities is a most valuable tool in our recruiting and retention efforts.



PLANS, OPERATIONS, TRAINING AND MILITARY SUPPORT

COL EMERY FOUNTAIN

Director

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MISSION

Assist The Adjutant General and Joint Chief of Staff with developing, promulgating and implementing joint operational policy, plans, concepts and strategy related to war fighting, peacetime international activities, and the federal and state homeland security and civil support missions, of the Oklahoma National Guard. Represent The Adjutant General in Department of Defense, international, inter-agency, intergovernmental and non-governmental forums. Act as The Adjutant General/Joint Chief of Staff channel of communication on all J-5/7 issues. Coordinate with National Guard Bureau, Oklahoma National Guard Service Components, and other services within the state, the states/territories, and others as appropriate. Advise and assist The Adjutant General/Joint Chief of Staff with joint and combined/multinational training/exercises, joint doctrine, interoperability, deliberate and programmatic planning matters. Function as staff proponent for Joint Force Headquarters-Oklahoma joint force development, operational planning, joint doctrine, education and professional development, training exercises, readiness, and assessment.

The J5/7 is working many transformational initiatives and plans for the Oklahoma National Guard. The significant or key initiatives are: corporate strategy for the Oklahoma National Guard, joint transformation of the Joint Force Headquarters, joint interagency and operating concepts for improving responsiveness to our state and nation, homeland defense strategies for utilization of the force and assets more effectively, and Joint Task Force training initiatives for future doctrine development, threat deterrence and response.

MOBILIZATION/READINESS DIVISION

The purpose of the Mobilization and Readiness Branch is twofold. First, they are responsible for ensuring the units assigned to the Oklahoma Army National Guard are prepared to mobilize and deploy for the purpose of executing their federal mission. This is accomplished through training, equipping, and a series of mobilization exercises (MOBEX). Second, the branch is responsible for improving the readiness of the units of the Oklahoma Army National Guard. Simply stated, all efforts are directed at ensuring our soldiers and units have the necessary training, equipment, and leadership to accomplish the mission.

In 2006, the Oklahoma Army National Guard was called upon to mobilize over 883 soldiers for various missions around the world, in support of the Global War on Terrorism. These soldiers came from all corners of the state and have served magnificently in the execution of duties, responsibilities, and mission.

This branch continually develops contingency plans for future mobilizations and diligently strives to improve the readiness of the remaining units in the state.

TRAINING BRANCH

The purpose of the Training Branch is to oversee the state's training program for all units assigned to the Oklahoma National Guard to ensure that well trained and qualified soldiers are ready when called upon to do so, whether for the defense of the homeland, or to deploy to a foreign country in defense of the freedoms enjoyed in this country. Our strength continues to be the citizen soldiers and the skills they bring to the Oklahoma National Guard from their civilian workplace. Their special skills and unique



THE OKLAHOMA ARMY NATIONAL GUARD'S QUICK REACTION FORCE (QRF) PREPARES TO BOARD AN OKLAHOMA AIR NATIONAL GUARD C-130 IN ROUTE TO NEW ORLEANS ON SEPTEMBER 1, 2005.



CAMP GRUBER SERVES AS A TEMPORARY HOUSING LOCATION FOR 500 PEOPLE EVACUATED FROM NEW ORLEANS AFTER HURRICANE KATRINA.

abilities to adapt to the ever-changing technologies and transformation of the force continue to highlight the National Guard as the most cost-effective option available to the taxpayer as a national defense expenditure.

In Fiscal Year 2006, the Training Branch was responsible for over \$33 million, the largest budget in the state, to conduct its annual training, inactive duty training, duty military occupational specialty training, officer and noncommissioned officer training, airborne and air assault qualification training, as well as many other specialized individual and collective training workshops and classes. Those units identified for deployment were provided additional training to prepare them for their assigned overseas missions.

One of our important missions is to ensure that all soldiers are trained with their assigned individual and crew served weapon, and to manage the distribution of the ammunition to support this training. As part of this, the State Marksmanship Program consists of a team of highly qualified and motivated soldiers who are responsible for providing primary marksmanship instruction to our soldiers to ensure success on the ranges with their weapons. This program also provides exceptional marksmanship skills to represent the Oklahoma National Guard at pistol and rifle matches at both the national and international level. The very best receive the state's top honor, which is to be designated as a member of the "Governor's Twenty".

MILITARY SUPPORT

The Director of Military Support (DOMS) and his staff provide the interface between the Okla-

lahoma National Guard and civilian authorities. The branch receives, plans, and executes missions from the governor through the Oklahoma Department of Emergency Management to provide relief, support, and security to Oklahoma.

In 2006, the Oklahoma National Guard performed a variety of missions to include 85 fire suppression missions in support of an unexpected and lengthy fire season at the beginning of the year instead of in the traditional late summer/early fall due to severe drought conditions in Oklahoma. The aviation assets consisted of CH-47 Chinooks and UH-60 Blackhawks, which were able to extinguish fires where firefighters on the ground could not. Property and lives were saved using this valuable asset. The drought took its toll in many ways, one of which was the shortage of water to several communities. The Oklahoma National Guard was tasked to provide water support until other permanent means were put in place. Additionally, as a result of the threat identified by the President of the United States, forces were deployed to the Southwest Border from all over the country to provide support to the U.S. Customs and Border Patrol to control the flow of illegal aliens. The Oklahoma National Guard deployed approximately 375 Army and Air Guard personnel to New Mexico, Texas and California. The Civil Support Team also assisted law enforcement by performing reconnaissance missions to major public events within the state such as football games where a significant number of people are gathered.

The DOMS also has responsibility for Force Protection the Oklahoma National Guard as well as a responsibility to the Governor to provide



forces for Critical Infrastructure Protection and Home Land Security. Partnerships between our fellow state agencies were strengthened during this year to include stronger working relationships with the Department of Homeland Security and the Department of Public Safety. Our intelligence and security specialists constantly monitor the world, national and regional situation in an effort to be prepared to deter and defend Oklahoma from any foreign or domestic threat. A great amount of time and effort is invested preparing plans to defend our state against terrorist operations, attacks using weapons of mass destruction and the vital protection of our critical infrastructure.

The Oklahoma National Guard stands ready to provide fully trained units, soldiers, and airmen to perform as force multipliers for civil authorities. We are prepared to mobilize and deploy within the state to protect life, property and to provide special services to preserve peace and order.

COUNTERDRUG

The Oklahoma National Guard is committed to providing professional and cost-effective Counterdrug and Drug Demand Reduction (DDR) support to local, state, and federal law enforcement agencies, community based organizations and schools.

In FY 06, the Counterdrug program supported numerous multi-jurisdiction drug enforcement operations throughout the state at all levels - local, state, and federal - resulting in the seizure of over \$50 million worth of cocaine, methamphetamine, marijuana, other dangerous drugs, and drug related assets. The Counterdrug program continues to provide intelligence support by assigning intelligence analysts to select law enforcement agencies in key areas of the state.

The Reconnaissance and Interdiction Detachment (RAID) executed more than 890 flying hours, with four uniquely equipped OH-58 Kiowa helicopters, while providing support to the state's law enforcement agencies. During the summer months, the RAID primarily supports the Oklahoma Bureau of Narcotics and Dangerous Drugs' annual Marijuana Eradication Program. During FY 2006, marijuana eradication support

missions resulted in seven arrests, eight seized weapons, and the seizure of over 7,026 marijuana plants with a value of over \$10.5 million. Additionally, the RAID supported Operation Jump Start (the long-term federal effort announced by President Bush to secure the Southern border of the U.S.), sending two aircraft and three personnel to Austin, Texas, to help form and establish the new Task Force Razorback. The Oklahoma RAID personnel were instrumental in direct maintenance support and maintenance planning. The RAID unit routinely participates in the DDR program by flying to schools throughout the state to help convey the message of staying drug free. These missions demonstrate the vast capabilities and versatility of the RAID unit.

During Fiscal Year 2006, the DDR program visited a total of 12 elementary schools, eight middle schools, six high schools, and the Thunderbird Youth Academy. The DDR program also established a partnership with the Oklahoma County Juvenile Bureau to provide drug education training to minors convicted in the Oklahoma County juvenile justice system. A total of over 20,000 student classroom hours were captured for drug education and awareness as a result of these activities. Soldiers from the DDR program also conducted adventure activities for children of National Guardsmen, kids with parents in prison, and other high risk groups. Future plans include establishing additional partnerships in juvenile justice education with surrounding counties and participation in the Thunderbird Youth Academy's mentorship program to assist young adults in making responsible choices, finding meaningful employment, and building better citizens. Additionally, DDR soldiers provided audio-visual support for the Oklahoma Department of Mental Health and Substance Abuse Services, the Association of Oklahoma Narcotics Enforcers conference, and the Oklahoma Department of Human Services.

The Oklahoma National Guard Counterdrug Joint Substance Abuse Prevention Office works to detect and deter substance abuse among service members in the Oklahoma National Guard. A Non-Commissioned Officer is dedicated for both the Army and Air Guard in establishing



necessary protocols for urinalysis and conducting training for unit prevention leaders. Urinalysis specimen testing is conducted off-site by Department of Defense laboratories and the results are maintained at the state level by the Joint Substance Abuse Prevention Office.

The Oklahoma National Guard Counterdrug Program is a force multiplier for all the State's Counterdrug activities. From education and deterrence to detection and enforcement, our goal is to make Oklahoma "DRUG FREE"!

CAMP GRUBER/TRAINING SITES

Oklahoma Army National Guard Training Site Command, Camp Gruber, is located in Eastern Oklahoma 12 miles Southeast of Muskogee. Camp Gruber, with 33,027 acres, provides a full spectrum of support for live, virtual, and constructive training to units and organizations. Camp Gruber is the primary training center for the Oklahoma Army National Guard. Active Component Forces, Federal and State Agencies also utilize the Training Center to train in support of their operations. One of our major operations was supporting the Air Assault School and training for Oklahoma and Texas Army National Guard in FY 2006.

Camp Gruber has the most innovative training ranges and facilities in the region and country. These include premier small arms and vehicle mounted weapon qualification ranges, Military Operations in Urban Terrain Collective Training Facilities (MOUT CTF), and Breach Facility. Camp Gruber has continued to improve the ranges and facilities to accommodate realistic training.

Several projects were constructed in Fiscal Year 2006:

- Awarded the construction of a Multi-Purpose Machine Gun Range (\$3.2 mil)
- Upgraded and repaired fire and alarm system (\$260,000)
- Construction of Chlorination Injection Facility (\$186,000)
- Modernized and extended water and sewer lines (\$125,000)
- Completed the Construction of Basic Officer

Quarters from Fiscal Year 2005 (\$256,000)

- Replacement and upgrade of the Air Assault Course and Towers (\$98,000)

Projects for future years that were designs and studies in Fiscal Year 2006:

- Waterline and new Water Tower to the South Cantonment Area (\$227,000)
- Study of Natural Gas versus Propane (\$51,000)
- Fire Arms Training System Building (\$50,400)
- New Logistics Office (\$36,000)
- Study of Repair of Various Roads (\$162,580)

Camp Gruber had 63,439 soldiers and civilians utilize the facilities and ranges in Fiscal Year 2006. Camp Gruber was directly responsible for the management of \$3.7 million dollars. Indirect funding managed by other directorates was approximately \$6.5 million dollars.

Camp Gruber's full time employees include 40 state employees, seven AGR, 26 federal technicians, and 12 temporary positions. Seventy-eight traditional Guardsmen drill once or twice a month to support the units and organizations that train at Camp Gruber. The economic impact surrounding Camp Gruber Training Center includes Muskogee County, Cherokee County, Sequoyah County and Wagoner County. Direct impact is around \$38,000,000.

Camp Gruber hosted several Oklahoma National Guard events in 2006; such as the NCO and Soldier of the Year Competition and Retirees Retreat. The NCO and Soldier of the Year competition was held in October. The Retirees Retreat, hosted in May, is always a treat for the Oklahoma National Guard Retirees. They are invited back each year for a weekend full of briefings on updated information and exciting military training.

Camp Gruber supported two Air Assault Schools during fiscal year 2006. The first school focused on training Oklahoma Army National Guard soldiers during February and March of 2006. The second school was conducted by the Texas Army National Guard in September 2006. The training was very successful through the efforts and funding provided that improved our Air Assault Course.



ENGINEERING

LTC ANDREW CARLSON

Director

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MISSION

The Directorate's mission is to provide first class facilities for the troops of the Oklahoma National Guard that enhance both combat readiness and training, while serving as power projection platforms for the state. The Directorate's overall responsibility is the management of all Buildings and Real Property in the State that are owned or controlled by the Oklahoma National Guard. Whereas the Adjutant General serves as the Garrison Commander for the entire State of Oklahoma, the Directorate of Engineering is the state's post engineer for coordination with other federal and state agencies. We are in charge of execution of the construction, maintenance, repair and environmental programs of the Army National Guard as well as providing technical assistance and oversight relating to the state's Air National Guard bases.

MAJOR INITIATIVES

BASE REALIGNMENT AND CLOSURE (BRAC)

Base Realignment and Closure (BRAC):

This is probably the most important period for Facility Engineering since the armory building boom that occurred under the Works Progress Administration in the 1930s. Oklahoma is scheduled to close some 60 old and obsolete armories, many over 60 years old; and replace them with seven new Armed Forces Reserve Centers (AFRCs) with a programmed construction cost in excess of \$240,000,000 dollars. New AFRCs will be built in the following communities: Norman; Yukon/West Oklahoma City Area; Lawton (Located on Fort Sill); Broken Arrow; Muskogee

McAlester; Enid (Located on Vance AFB).

The construction of these facilities will give our troops modern, state-of-the-art, areas to train and sustain their war fighting skills, thus delivering combat ready units that can respond to both the state and the nation. The Directorate serves as the Oklahoma

National Guard's central coordination and control point for all Reserve Component BRAC actions in Oklahoma. The projects will be phased in over the next seven years, and once occupied and online will result in the disposal of the old Armories to lesser municipalities in the State of Oklahoma. This undertaking will be the Directorates number one priority for the next seven years.

STATE BOND FUNDS

The Oklahoma Legislature approved bonds for the use of the Oklahoma Army National Guard to make improvements to armories throughout the state prior to the BRAC implementation. Since the bonds may only be used on facilities that will be operated by the Oklahoma National Guard, our plan for the use of those funds is being reworked. Only those facilities that will remain open after BRAC is implemented, and that will have a projected useful life of 20 years will have bonds funds spent on them. At this time we are updating our Long Range Construction Plans to determine which facilities will be candidates for use of the bond funds.

PLANNING AND PROGRAMING BRANCH

This Branch oversees the Master Planning Section, Real Property Section and serves to develop and validate all projects. The Master Planning Section provides a strategic vision for the future of the facilities of the Oklahoma National Guard, and synchronizes this vision with the requirements of the Force Structure personnel to ensure our troops get the best facilities possible. This Branch is in charge of all Real Property acquisition and disposal actions for the Military Department. The Branch develops the Long Range Construction Plan, the Short Range Component, and develops the programming documents that enable both MILCON and Real Property Operations, Maintenance and Minor Construction projects.



ENGINEERING PLANS AND CONSTRUCTION BRANCH

This Branch provides statewide direct engineering support for the Oklahoma Army National Guard. This Branch manages the delivery of professional architectural and engineering services. This Branch takes approved programming documents and then oversees the preparation of architectural/engineering plans and specifications. The Branch is responsible for delivering technically excellent plans that meet both the soldier's requirements and all federal and state regulatory requirements.

Once plans are prepared they are competitively bid using either federal or state contracting procedures, the Branch then provides the Agencies Project Managers who manage the projects, provide construction observation, and process all Applications for Payment and Change Orders as required on both military construction (MILCON) projects, and maintenance/repair projects performed by contractors.

FIRE AND SAFETY BRANCH

This Branch contains the Fire Marshal's Office. The Fire Marshal is cross deputized through the Oklahoma State Fire Marshals Office to provide oversight and control of this agency's Fire Safety Program, and enforcement of all Fire and Life Safety codes within our facilities. This Branch reviews, approves, and inspects all new construction and renovation projects throughout the state; along with conducting inspections of existing facilities.

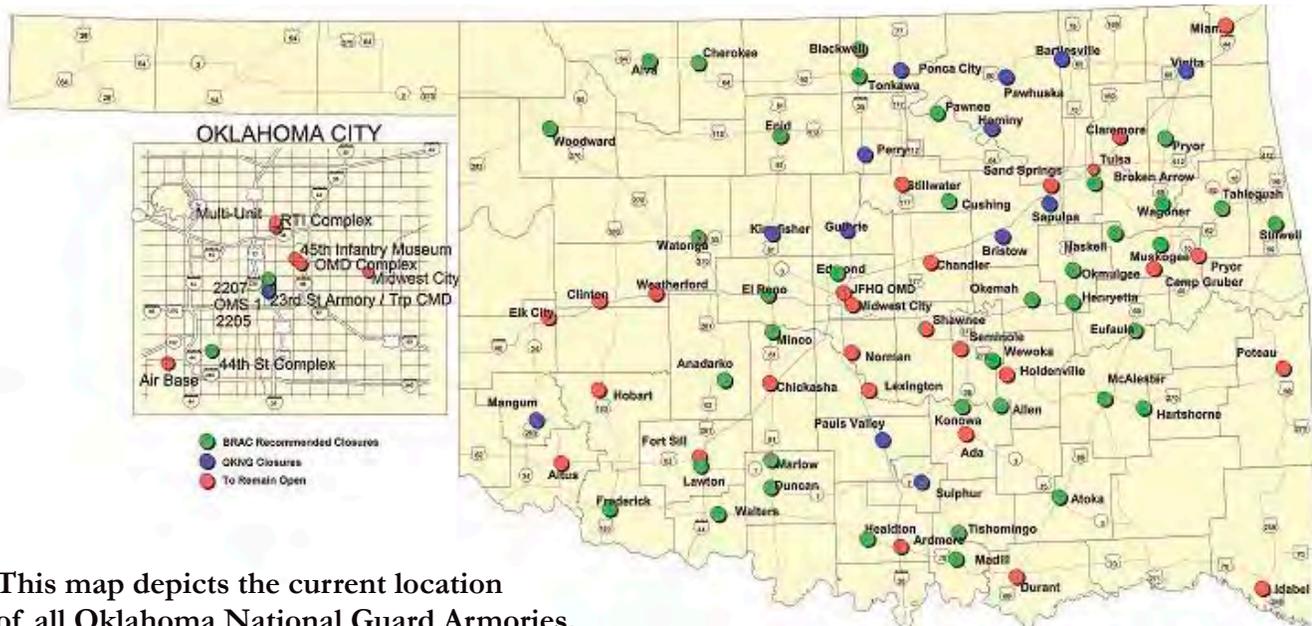
FACILITIES MAINTENANCE BRANCH

After the Facility has been built, it is managed by the Facilities Maintenance Branch, which is responsible for all maintenance, repair, modification, and rehabilitation of facilities, utility systems, real property, installed equipment, distribution systems, pavements, and grounds. Additionally the installation, operation, inspection, and maintenance of intrusion detection systems and security devices for facilities throughout are overseen by this Branch. This Branch also oversees and directs the energy conservation program. There are major training sites at Braggs, Pryor, and Fort Sill; Army Aviation Facilities at Lexington, Norman, and Tulsa. The Army National Guard has 17 maintenance facilities and 84 armories located in 87 different communities.

Although the federal government provides the majority of funding for the training sites, Army Aviation Support Facilities, and other selected facilities, the majority of maintenance and repair of Army National Guard facilities is a state responsibility.

ENVIRONMENTAL BRANCH

The mission of the Environmental Branch is to support and enhance the operational readiness of the Oklahoma Army National Guard by preserving training lands and resources through education, compliance, and environmental stewardship. The Branch supports military readiness by providing assistance to commanders and supervisors at all levels to ensure compliance with all applicable environmental laws, regulations, and



This map depicts the current location of all Oklahoma National Guard Armories.



policies.

The Oklahoma Army National Guard was allotted \$2,150,000.00 in federal funds in FY 2006 for environmental program management, compliance, and conservation projects statewide.

This year additional employees were added to the Environmental Branch which allows more projects to be completed by onboard personnel instead of relying on contracting outside sources. This allows for a significant cost savings for the program. As required by Executive Order the OKARNG is building an Environmental Management System which the Environmental Branch has an active advisory role.

Compliance projects included a Native American Consultation Workshop which will help to insure continued mission accomplishment, Hazardous Material training and Stream Bank Restoration at Camp Gruber Training Center.

In the conservation area an update to the Camp Gruber annual endangered species monitoring was accomplished and an endangered species management plan. Additional Archeological Surveys were conducted as well as an invasive species survey and wetlands inventory at Camp Gruber. Implementation of the Integrated Cultural Resources Management Plan has continued this year with a project for Curation of Artifacts.

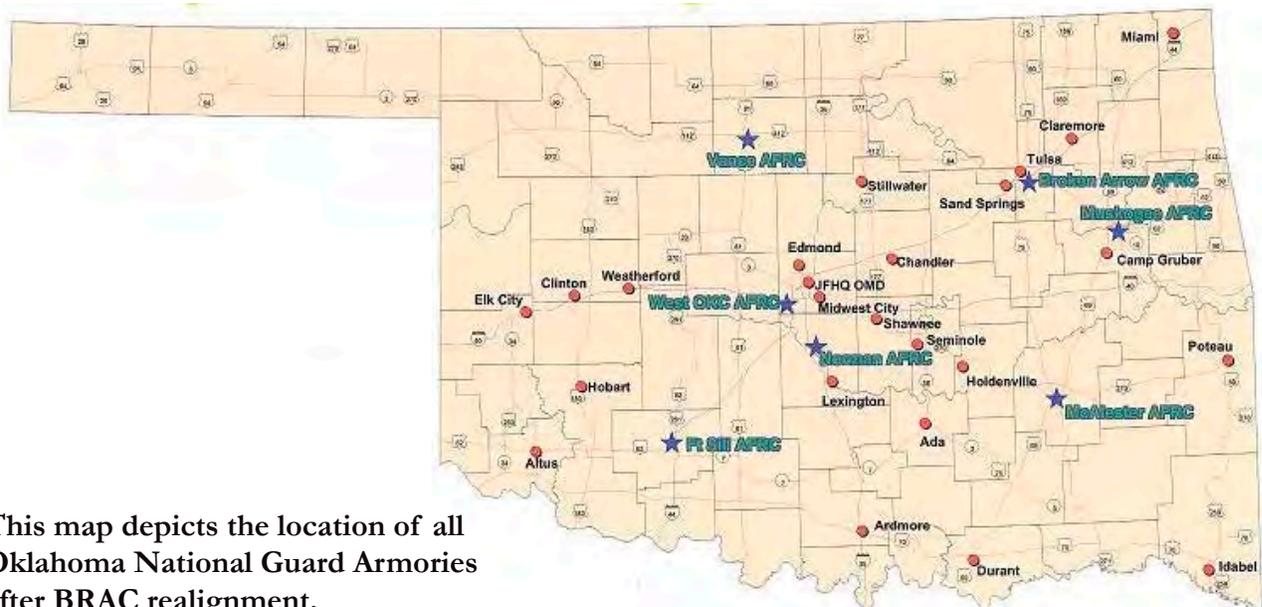
RESOURCE MANAGEMENT BRANCH

The Resource Management Branch programs, coordinates, and schedules federal financial resources for the construction, and operation, maintenance and

repair of Army National Guard Facilities which qualify for federal support. This Branch is charged with coordinating the federal budget for Engineering with the State operating budget. In order to accomplish this mission it is required to match and synchronize four separate fiscal years since the federal budget fiscal year always spans two state fiscal years. This Branch manages construction contract payments, coordinating funding for change orders, and posting and reporting total expenditures of federal funds in support of real property construction, operations, maintenance, and repair of Army National Guard facilities.

ADMINISTRATIVE BRANCH

Administrative Branch is the focal point for the Directorate of Engineering office coordination. As such, it is responsible for the development, formulation, and direction of administrative directives/ procedures, as well as setting up presentations and workshops required by the Directorate's branches. The Branch provides the permanent secretary to the Joint Services Reserve Components Facility Board (JSRCFB). The JSRCFB works closely with State Reserve Components assuring construction projects are utilized by as many components as possible. Annual reports are sent to the Deputy Assistant Secretary of Defense for Reserve Affairs, the National Guard Bureau, and the 90th Regional Support Command. The biennial report on the "Reserve Component Military Construction Unfunded Proposals Report" is submitted to the same military departments as required by regulation.



This map depicts the location of all Oklahoma National Guard Armories after BRAC realignment.



HEADQUARTERS AIR NATIONAL GUARD

LT. COL. TRACEY HALE

Executive Support Staff Officer

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The Oklahoma Air National Guard State Headquarters is the senior Air Force staff acting on behalf of the Adjutant General. It provides air information and evaluation, issues, resolutions, and actions recommendations for the four unit components. HQANG is the direct contact with the National Guard Bureau, and Congressional and Legislative military liaisons. It is responsible for establishing personnel policies and procedures, administering and directing executive support functions, joint strategic and operational planning, and executing the \$78 million dollar annual budget for the 2,400 Air National Guard personnel located in the 137th Airlift Wing, 138th Fighter Wing, 205th Engineering Squadron and the 219th Engineering Installation Squadron. Headquarters functions as the approval authority for all deployments, contingency/emergency operations, and legislative/internal policy support.

The Air National Guard of Oklahoma had a total of over 1,400 members deployed FY 2006 in operations nationally and OCONUS. The 137th has been continuously deployed to support various Operations to include Deep Freeze in Antarctica, Joint Forge in Germany, Coronet Oak in Puerto Rico, and many locations throughout Southwest Asia in support of Operation Enduring Freedom and Operation Iraqi Freedom. The 137th Airlift Wing sets a new standard of flight safety every time they fly. They have demonstrated their combat readiness and attention to detail by operating 46 years mishap-free. Both of the Civil Engineering Squadrons have deployed to California to assist in efforts to increase homeland security by thwarting illegal immigrants and drug trafficking across the southern United States border. Our Engineering and Installation Squadrons were very active

in support of the global war on terrorism, and most recently Operation Jump Start.

Per TAG direction, the Headquarters staff was charged to facilitate support for the Army National Guard within Oklahoma, and has been transitioning to become a joint staff working as “One Guard”. A Senior Officer/NCO cadre has been established to create new joint strategic and contingency plans to insure a more complete and robust force available for any contingency (federal, state, or local). This joint planning work has the main focus in the arena of Homeland Security and Homeland Defense, and also training in the joint environment. First with our outstanding Katrina response, and now with Operation Jump Start, and it’s new boarder mission, we have become “One Guard”. The Oklahoma Joint Operations Center is operating 24/7 staffed by volunteer air personnel to insure the peace and security of our state, and Joint Task Force Oklahoma is training and preparing to respond to any contingency.

Challenges abound, especially with the 137th Airlift wing which was heavily impacted by the 2005 BRAC decisions, and while we will definitely miss the C-130 aircraft capabilities, we will embrace the challenge of converting to the C/KC-135 mission. The 138th faces similar challenges by adding additional F-16 aircraft under a very constrained budget authority. New missions are being assigned to both of our Wings. Consolidation and expansion of facilities to support our new Joint Guard organization will be pursued. As we continue to work with the Army to become a true Joint Force, we will overcome issues, and use the innovative and creative talents of the Air team located throughout the OKANG to become the benchmark of joint operations and training in the United States.



STATE ARMY AVIATION, SAFETY AND OCCUPATIONAL HEALTH

LTC JON HARRISON

State Army Aviation Officer

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MISSION

The Mission of the State Aviation and Safety Office is to manage aviation and safety resources for the Oklahoma Army National Guard Aviation, Aviation/Ground Safety, Occupational Health and Industrial Hygiene Programs.

OPERATIONS

Army National Guard Aviation with its modern utility and cargo aircraft provides the Oklahoma Army National Guard with a flexible response to a wide range of federal and state missions, which include; OIF Deployments, Combat Air Assault, Medical Evacuation, Reconnaissance, Resupply, Search and Rescue, Disaster Assistance, Illegal Drug Interdiction, Combat Air Traffic Control, searches for missing persons, helicopter support for wildfires, and hurricane relief.

The Safety, Occupational Health, and Industrial Hygiene Office under the State Aviation Office, is involved in measures to reduce or eliminate unsafe or unhealthy work environments, work practices, and hazards that may

jeopardize the safety of Oklahoma Army National Guard personnel. These measures include safety training programs, accident investigations, engineering reviews, certification of firing ranges, and OSHA compliance.

THE ARMY AVIATION PROGRAM

In 2006 OKARNG aviators and crewmembers flew approximately 4,240 hours in training and support operations. The annual budget is roughly \$11.6 million dollars in fuel, parts, safety, and training.

TRAINING

Two Army Aviation Support Facilities, one in Lexington and the other in Tulsa provided support operations for aviation units. The Army Aviation Support Facilities are open four days a week and at least two weekends per month. Aviation Support Facilities provide individual aircrew training consisting of aircraft transitions, day and night tactics, advanced instruments and other specialized training. Aviation units are engaged in training exercises on a continuous basis.





CHIEF INFORMATION OFFICER

COL CHARLES SEITZ

Chief Information Officer

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MISSION

The Chief Information Officer is responsible for all disciplines of the Information Mission Arena to include: telecommunications, automation, visual information, records management and publications and printing. Our goal is to provide the full range of IM services over a single, statewide network connected to the GuardNet XXI wide area network.

INFORMATION SUPPORT SYSTEM

The Information Systems Support Branch provides the functions of Customer Support, Computer Maintenance, Telecom Maintenance, and Training.

The Customer Support Section provides the interface between the customers and the technical expertise of the CIO staff. The section receives requests for assistance in matters dealing with Systems (Voice & Data). The section also provides testing and evaluation of software.

The Computer Maintenance Section performs repair and upgrade activities on automation equipment.

The Telecom Maintenance Section installs and maintains the telephone and network wiring inside of buildings.

The Training Section is responsible for identifying problems and correcting them through training programs. The section is also responsible for training of new programs and systems.

INFORMATION MANAGEMENT

The Information Management Branch consists of the telecommunications and network security and operations center.

The Telecommunications Section provides the installation, service, and operation of all federal and state telephone systems throughout the state.

The communications architecture provides the means to establish both local and wide area networks as well as data communications. This section has built a

telecommunications infrastructure capable of transmitting voice, video, and data over the same IP network. The Oklahoma Army National Guard was the National Guard test state for this Voice Over Internet Protocol (VoIP) which is critical to accomplishing our goals.

The Network Security and Operations Center serves as the control center for the Oklahoma Army National Guard federal and state voice, video, and data network.

The mission of the Visual Information Office is to document the activities of the Oklahoma National Guard, in order to provide a visual means of communication and preserve the history of the Guard. The Oklahoma National Guard Visual Information (VI) Office works closely with the Public Affairs Office. VI is responsible for video documentation, duplication and editing; official photography to include DA and command photos and the production of all official graphic art for the Oklahoma National Guard. VI also maintains a limited inventory of multimedia equipment for loan to OKNG units and provides video, satellite and audio teleconferencing services.

INFORMATION SERVICES

The Information Services Office provides printing and photocopies support; and requisitions, stocks, and distributes publications and forms in hard copy as well as electronic versions, for all organizations of the Oklahoma Army National Guard. This office also provides postage support to all the armories in the state, operates the main mailroom at the Oklahoma Military Department, and provides inter-office pick up and delivery of daily mail.

RECORDS MANAGEMENT

This office is responsible for implementing policy for file and records management from initiation, retirement, and/or destruction of all state and federal records. The Records Manager handles all requests for Freedom of Information and Privacy Act information.



HUMAN RESOURCE OFFICE

COL KENNETH CALHOUN

Director

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MISSION

The Human Resource Office's (HRO) mission is to administer and direct the Federal Technician Program and the Active Guard and Reserve Program of the Oklahoma Army and Air National Guard; ensuring full time support manning is continuously maintained in support of organizational missions.

TECHNICIAN PERSONNEL MANAGEMENT BRANCH

The Technician Personnel Management Branch provides overall program management of all full-time technician personnel and provides responsive service to managers and technicians of the Oklahoma Army and Air National Guard regarding position classification, placement, and recruiting. In addition, the office assists every technician in resolving their personnel related issues, including training, health and life insurance, retirement, workman's compensation, etc. There are presently 445 Army and 483 Air National Guard Technicians employed with the Oklahoma National Guard. During this year our annual technician budget was \$30 million dollars for technician payroll and \$310 thousand for travel and training.

ACTIVE GUARD/RESERVE MANAGEMENT BRANCH

The Active Guard/Reserve Management Branch is responsible for the overall Human Resources lifecycle for the Active Guard and Reserve (AGR) Program of the Oklahoma National Guard. The office is responsible for the publishing of job advertisements for full-time active duty positions within the Oklahoma National Guard, the processing of soldiers and airmen entering and leaving the AGR program, assistance to AGR personnel regarding benefits and retirement, and the overall administration of the AGR program within the Oklahoma National Guard. There are presently 120 Air and 510 Army active duty (AGR) members of the Oklahoma National Guard, constituting a payroll of over 45 million dollars.

EQUAL EMPLOYMENT OPPORTUNITY BRANCH

The Equal Employment Opportunity (EEO) Branch plans, develops, implements, and monitors the Affirmative Employment Plan for the full-time workforce of the Oklahoma National Guard. This branch also provides guidance to employees and managers on all aspects of the EEO Program and ensures compliance with federal laws and regulations.

LABOR RELATIONS BRANCH

Federal civil service technicians are allowed to be represented by a labor organization under the provisions of Section 71, Title 5 of the United States Code. Currently, three separate labor organizations represent technicians employed by the Oklahoma National Guard. Local 3053, of the American Federation of Federal employees, represent technicians employed at the Will Rogers Air National Guard Base while Local 126 of the Association of Civilian Technicians represents those at the Tulsa Air National Guard Base. Local 127 of the Association of Civilian Technicians represent some Army National Guard technicians. The balance of the Army National Guard work force has not petitioned for representation by a labor organization.

DEFENSE CIVILIAN PERSONNEL DATA SYSTEMS BRANCH

The Defense Civilian Personnel Data Systems (DCPDS) Office of the Human Resources Office is responsible for maintaining the database containing personnel data on over 1,500 military technicians and Active Guard/Reserve (AGR) personnel. The database is maintained off-site at Kelly Air Force Base in San Antonio, Texas. The DCPDS database interfaces with the Defense Civilian Pay System (DCPS) which provides payroll services for all Army and Air National Guard military technicians and the Civilian Personnel Management System (CPMS) which provides statistical information to the Office of Personnel Management (OPM), Department of Defense (DOD) and members of Congress. The Branch also provides periodic and special reports to supervisors and other human resource customers.



PUBLIC AFFAIRS

COL PAT SCULLY

State Public Affairs Officer

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MISSION

The Public Affairs Office (PAO) works to publicize the mission and accomplishments of the men and women of the Oklahoma Army and Air National Guard. This mission is accomplished through the release of information to the public through local, national and international media outlets. The PAO advises Oklahoma National Guard Commanders on dealing with the media and insures they are properly briefed on current issues before granting interviews. The PAO also anticipates and responds to the needs of the individual soldier for information of a military and domestic nature. Several times a year the PAO conducts public affairs training for soldiers assigned to the Oklahoma National Guard. The PAO is responsible for insuring soldiers and their families are briefed on public affairs issues prior to deployment.

The PAO oversees an effective command information program which keeps soldiers and airmen informed of events and issues important to them and their families and employers. To assist in getting this information out, the public affairs office publishes the *Frontline* newsletter each month.

The Command Historian section is also a part of the Public Affairs Office. The historian is responsible for cataloging information, photos, video, and other historically significant items having to do with the

Oklahoma Army National Guard whether at home or deployed overseas. The historian works closely with units and commands of the Oklahoma Army National Guard to gathering historical artifacts and data.

ACTIVITIES

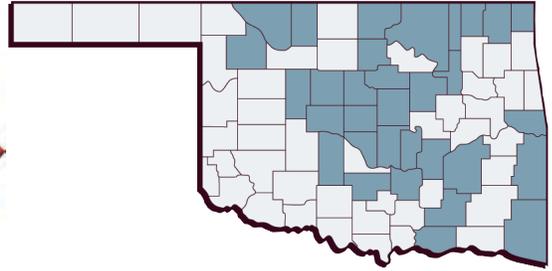
During FY 2006 the Public Affairs Office responded to a number of significant events involving the Oklahoma Army and Air National Guard. The most significant of these was the Oklahoma National Guard's response to Hurricane Katrina. Members of the PAO staff documented the Oklahoma Guard's activities at Camp Gruber, Okla., as they received more than 500 refugees from the New Orleans area. The PAO also had a team on the ground in New Orleans for nearly a month. The team documented the activities of the Oklahoma Guard as they conducted house to house searches, security patrols and search and rescue operations.

The Public Affairs Section assisted in preparing numerous Oklahoma National Guard units for deployments overseas by providing public affairs training to deploying soldiers and their commanders. The PAO section also coordinated media coverage of both Army and Air Guard units during their pre-deployment training, deployment farewell activities and redeployment activities.





**45TH
INFANTRY
BRIGADE**



BG MYLES DEERING, Commander

MISSION

The 45th Infantry Brigade is always ready to deploy to any part of the world to defend America against any threat to the freedom of its citizens or its lands. The 45th Infantry Brigade has been, and will always be ready to support the ongoing Global War on Terrorism and Homeland Defense. The 45th Infantry Brigade is a completely self sufficient brigade having a complete ensemble of infantry, artillery, military intelligence, engineer, and support maintenance, medical and heavy transportation units. The 45th Infantry Brigade was previously under command of the 7th Infantry Division. As of October 2006, the 45th Infantry Brigade falls under the command of the 36th Division. The 36th Division is headquartered at Camp Mabry, Texas and is comprised of Army National Guard units from Oklahoma, Texas, Louisiana and Mississippi.

**MOBILIZATIONS IN SUPPORT OF
OPERATION IRAQI FREEDOM**

The 245th Engineer Company of the 45th Infantry Brigade deployed to Iraq in support of Operation Iraqi Freedom. The unit was trained as a Security Force to secure convoy lanes and provide convoy escort throughout the effected region. The Company is performing magnificently and will return to the United States in late 2007 ready to participate in future follow-on missions. The 45th Infantry Brigade is also poised to mobilize and deploy a company whose mission will be to perform military police operations throughout the effected region.

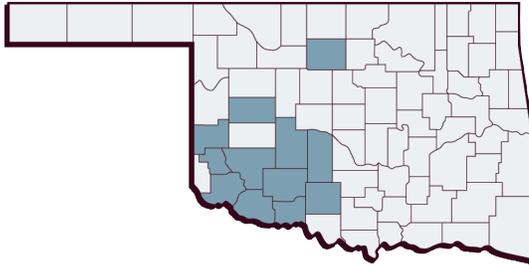
**MOBILIZATIONS IN SUPPORT OF
OPERATION ENDURING FREEDOM**

The 1st Battalion, 180th Infantry Battalion of the 45th Infantry Brigade is currently deployed to Afghanistan in support of Operation Enduring

Freedom. The Battalion is an integral part of a multinational task force known as Task Force Phoenix V. Task Force Phoenix V is charged with the continued training and development of the Afghan National Army. The task force is commanded by the 41st Infantry Brigade, Oregon Army National Guard. The 1-180th provides security forces for training and support installations throughout the country. The Battalion has also been tasked to assist in the training of the Afghan Police Forces, provide security for coalition forces moving throughout the country and has participated in numerous humanitarian relief and reconstruction operations aimed at restoring and improving the infrastructure of the war torn nation of Afghanistan. The 1-180th Infantry is expected to redeploy to the United States in mid 2007 as a trained, seasoned and ready force, capable of conducting future missions.

HOMELAND SECURITY

The 45th Infantry Brigade alerted, mobilized and deployed over 2,000 soldiers in less than 72 hours to New Orleans, Louisiana in support of Hurricane Katrina recovery and relief operations. The 45th Infantry Brigade was among the first to respond to the national call for military assistance. At the height of operations, BG Deering was in command of over 15,500 soldiers, sailors, marines and airmen who provided security to the city and its citizens, conducted search and rescue operations throughout the city, initiated and completed construction and clearing operations, and evacuation support of civilians as a result of the approach of Hurricane Rita during relief operations. The success of the 45th Brigade's efforts in New Orleans resulted in the preservation of critical infrastructure, significant preservation of life, establishment of general order in the area, and the protection of millions of dollars worth of property throughout the city.



45TH FIELD ARTILLERY BRIGADE



COL ROBERT ROSHELL, Commander

MISSION

The mission of the 45th Fires Brigade (FB) is to provide command, control, administrative, and logistical supervision of organic and attached Field Artillery units of Corps or Division Commanders. The Brigade is organized during peacetime with an organic Headquarters and Headquarters Battery (located in Enid), two Multiple Launch Rocket System (MLRS) Battalions (1-158, Headquartered in Lawton and 1-171, Headquartered in Altus).

VISION STATEMENT

Now, as well as in the future, when people think of Field Artillery, the 45th Fires Brigade will come to mind because of its commitment to excellence and service not only to the communities in which we reside but also to our Nation.

SIGNIFICANT ACTIVITIES

2006 was an excellent year for the 45th FB. A challenging Annual Training (AT-06) was conducted at Ft. Sill, Oklahoma which included Field Training Exercises as well as an MLRS Live Fire Exercise.

The 1-158th FA Deployed 152 Soldiers as a



company size unit to Iraq to support Operation Iraqi Freedom/Enduring Freedom and this unit returned in November (Mission Accomplished).

The 45th FB has deployed over 30 Soldiers as Individual Mobilization Augmentees in support of the Global War on Terror serving with distinction in both Afghanistan and Iraq.

The HHB, 1-158 and 1-171 all conduct challenging and realistic Field Artillery Training throughout the year with a constant Battle Focus which included Live Fire Exercises during IDT Training.

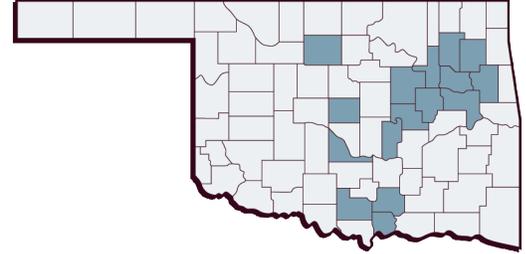
In July the 45th FB was called on to provide the Command and Control for Operation Jump Start (Southwest Border Mission) in New Mexico. Over 200 Soldiers deployed in two separate movements in support of this operation. The 45th FB provided critical support to the Border Patrol in areas such as Demming, and Plyas, New Mexico.

In October the 45th FB began transformation and will continue this process through 2008. This new formation will change the 1-158th FA (MLRS) to the 1-158th FA (HIMARS) and the 1-171st FA (MLRS) will convert to the 271st Support Battalion (SB) with a Forward Support Company (120 FSC). In addition the 45th FB will add two other units, the 205th Signal Company and B-171 Target Acquisition Battery (TAB).

As the Brigade continues to support the global war on terrorism and natural disasters, it also prepares for conversion to a Fires Brigade under the Army's transformation initiative. The 45th FB has clearly proved its ability to be a relevant force in support of the defense of our Nation and the safety and care of our citizenry. The citizen Soldier is alive and well in the 45th Fires Brigade. We continue to stand ready to answer the call, now and in the future. On Time – On Target!



**90TH
TROOP
COMMAND**



COL KENNETH MOORE, Commander

MISSION STATEMENT

The 90th Troop Command provides combat support and combat service support to America’s Army on the field of battle and in operations other than war. We are citizen soldiers providing highly skilled and professional expertise in support of community, state and national missions.

VISION STATEMENT

The 90th Troop Command is an organization of diverse subordinate commands each with different roles and military missions. Our common thread is providing the most effective support available to America’s Army. Our focus is on protecting and serving the citizens of Oklahoma and our Nation. We accomplish our vision by staying focused on our missions, training to standard, and caring for our soldiers.

SIGNIFICANT EVENTS

The 90th Troop Command conducted operations in support of Operation Jumpstart (Southwest Border) and mobilization of forces for Operation Iraqi Freedom/Enduring Freedom.

During 2006, the 90th Troop Command’s five battalions, and separate units, have continued their focused support to the State of Oklahoma, The Na-

tion, the United States Army, and the Global War on Terrorism. The units’ support can be addressed in the two mission roles unique to the National Guard.

FEDERAL MISSION

The 1345 Transportation Company, based in Midwest City and Enid, was mobilized in March 2006, in support of Operation Iraqi Freedom. The Company deployed with 142 personnel in June 2006, is conducting successful transportation missions in theatre, and is expected to re-deploy mid-year 2007.

Company B 2nd Battalion 285th Aviation, based in Tulsa, along with 14 personnel from 120th Engineer Battalion, based in Okmulgee, deployed to New Mexico in support of Operation Jumpstart. Both elements conducted successful missions in support of the United States Border Patrol along the US/Mexico Border.

Detachment 1, Company A 114th Security and Support Battalion in addition to activating in 2006, deployed two-OH58 aircraft, two-pilots and one-mechanic in support of the Arkansas Army National Guard (ARARNG) during Operation Jumpstart in Texas. The personnel conducted training operations to assist Arkansas personnel preparing for operations along the U.S./Mexico Border.

The 2120th Engineer Detachment, based in Musk-



ogee, Oklahoma deployed to California in support of California National Guard's Innovative Readiness Training initiative - Task Force Grizzly/Border Road. The personnel conducted engineer operations such as road maintenance and material hauling missions along the U.S./Mexico Border.

The 63rd Civil Support Team, based in Norman, participated in numerous exercises with local agencies, first responders, and incident commanders throughout the 5th Army region to coordinate Weapons of Mass Destruction responses.

In addition to the 1345th Transportation Company mobilization, 22 personnel have volunteered for individual mobilizations from the 90th Troop Command. These soldiers volunteered to serve with other National Guard units from across this great Nation that had been mobilized to support Operation Iraqi Freedom and Operation Enduring Freedom.

STATE MISSION

In addition to federal missions, 90th Troop Command units have supported several state relief missions. Most notably, aviation units of the command flew 126 firefighting missions between 1 January and 24 August 2006. The crews logged 173.7 flight hours and dropped 1,414 buckets of water, totaling over 1,146,480 gallons, on fires throughout the State of Oklahoma.

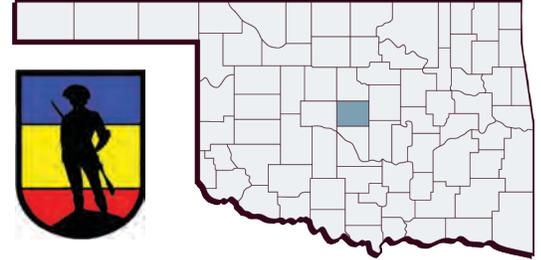
All told, 90th Troop Command has seen over 904 soldiers mobilized and/or deployed in support of operations both locally and worldwide. Approximately 92 soldiers were deployed in response to Operation Jumpstart to provide aviation support and engineer resources to the United States Border patrol. The soldiers of 90th Troop Command are the epitome of the term "Citizen Soldier."





REGIONAL TRAINING INSTITUTE
189th Regiment (RTI)

COL HOPPER SMITH, Commander



MISSION

The Oklahoma Regional Training Institute is the home of the 189th Regiment (RTI) and it's first and second battalions. Their mission, as part of The Total Army School System (TASS), is to provide an efficient, effective program of instruction and training, which will prepare soldiers for leadership and responsibility at different levels of command for the Army National Guard soldiers in a nine state region.

TASS is a composite school system comprised of the Army National Guard (ARNG), United States Army Reserve (USAR), and Active Component (AC) institutional training systems. Through the Army's institutional training proponents, the RTI provides standard resident and distance learning to the soldiers of the region.

OVERVIEW

The Regional Training Institute is responsible for the following courses and schools: Officer Candidate School (OCS) Phase 0 and 2, Basic Noncommissioned Officer Course (BNCOC), Total Army Instructor Training Course (TAITC), Small Group Instructor Course, Military Occupational Specialty Qualification Courses specifically for Field Artillery and Armor. The RTI is also the host site for several Department of Defense (DOD), State, Federal, National Guard Bureau (NGB), Active Component (AC) and United States Army Reserve(USAR)conferences

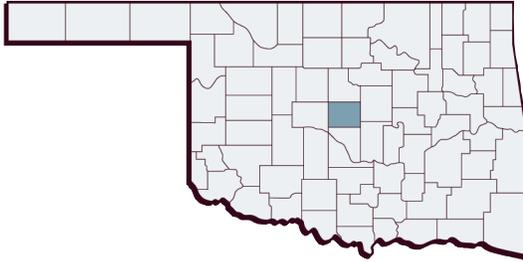


and unit level training events. We have begun Combat Medic Sustainment Training for medical personnel which includes completion of their transition courses and emergency medical training basic recertification courses. Additionally, we conduct a "Train the Trainer" Combatives Course, Phase I and II. Finally, the RTI developed and initiated the new Fitness Improvement Program for all Oklahoma National Guard personnel who need assistance with physical fitness training.

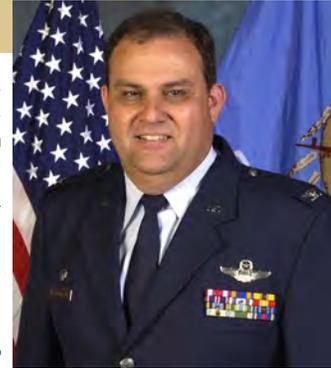
FUTURE PLANS

Future activities of the Oklahoma Regional Training Institute include the projected remodel/repair of the Old Billets. We recently completed the construction of a new maintenance facility. With the completed and future improvements we hope to bring the RTI closer to achieving a premiere training facility within the region.





137TH AIRLIFT WING



COL JAMES MCCORMACK, Commander

MISSION

The Will Rogers Air National Guard Base mission is dedicated to enhancing global reach by serving our nation, state and community through the unique capabilities of the 137th Airlift Wing and the 205th Engineering Installation Squadron.

Vision: Our vision is to be the most capable unit in the Air National Guard, manned with competent, energetic, and dedicated personnel, committed to excellence. Our people are prepared and equipped for any and all missions and dedicated to a process of constant improvement.

OVERVIEW

The 137th Airlift Wing Commander, Colonel James M. McCormack, oversees and budgets resources totaling more than \$240,800,000. The organizational structure consists of the Wing Headquarters, Operations Group, Maintenance Group, Mission Support Group, Medical Group, and two tenant units, the 205th Engineering Installation Squadron and Detachment 1, Company A, 249th Aviation.

WORLDWIDE MISSIONS AND DEPLOYMENTS

The 137th Airlift Wing participated in 125 worldwide deployments. We deployed 1,015 airmen for a total of 22,408 man days. Some of the locations and operations supported include:

Annual Training Tours,
Hickham AFB, HI, Lajes Field, Portugal and various stateside locations

Operational Readiness Inspection,
Volk Field, Wisconsin

Operation DEEP FREEZE,
Deployed to McMurdo Station, Antarctica

Operation JOINT FORGE,
Deployed to Ramstein AB, Germany

Operation CORONET OAK,
Deployed to San Juan, Puerto Rico

AEF, OIF, OEF and other assigned taskings to:
Al Udeid, Qatar, Doha Qatar, Incirlik, Turkey, Aviano AB, Italy, Kyrgyzstan, Afghanistan, Kuwait and Iraq

We also provided immediate and sustained humanitarian relief and airlift support in the aftermath of Hurricane Katrina.

HURRICANE KATRINA

The Wing's response in the aftermath of Hurricane Katrina demonstrated, as never before, the dual mission that the National Guard provides to this great Nation. Every group of the Wing was tasked by the Governor to provide emergency relief to the disaster stricken states along the Gulf Coast. As a result, Oklahoma set a standard for Joint operations between the Air and Army National Guard that was unparalleled in the history of civil relief operations. The logistical combat experience of an entire wing working hand in hand with talented and motivated Army National Guard soldiers provided a critical element of security and relief in a time of unprecedented natural disaster.

- The Governor of Oklahoma's accessibility to the C-130 planes provided the rapid response needed for assistance requested by the Louisiana Governor. We are proud to say we were the first out-of-state responders to this tremendous devastation. Oklahoma's C-130's delivered continuous 24-hour support throughout the call for help.

- We flew 48 missions and 159 sorties adding

another 344.4 hours to their already impressive flying safety record of almost 600,000 accident-free hours.

- We executed 100% of tasked sorties with an on time rate of 98.7% hauling 690.9 STONS (short tons) of water, food and supplies. They also carried 2,172 passengers including Army and Air National Guard Troops, Oklahoma County Sheriff's Department (K-9 unit), and numerous dignitaries and other civilians.

IMPRESSIVE FLIGHT SAFETY RECORD

The 137th Airlift Wing continues to add to their Mishap-Free flying hour totals. The following is the Wing's Flight Safety data for the fiscal year:

FY 2006:

185th Airlift Squadron Mishap-Free: 2,963.6 Hours

137th Airlift Wing Mishap-Free: 598,576.5 Hours

Mishap-Free Years: 46

INFRASTRUCTURE

- These projects were completed or are in construction:
 - Replace Main Gatehouse - \$295,790
 - Replace Flight-line Fence - \$229,333
 - Repair Maintain Base Roads - \$1,133,049
 - Alter and Repair Security Police Facility - \$1,155,100
 - Miscellaneous, smaller Sustainment, Restoration, & Modernization (SRM) Projects totaling approximately - \$243,000
 - Total is approximately \$3,056,272 in (SRM) base projects.

These projects were designed or are in design:

- BRAC – Relocate/consolidate air traffic operations - \$7,000,000
- ASOS Beddown - \$6,800,000
- Total Projects in design is approximately \$13,800,000.

- BRAC 2005 resulted in major changes to the future of Will Rogers Air National Guard Base. The 137th Operations and Maintenance Squadrons will move to Tinker AFB and convert from C-130s to KC-135s under the direction of BRAC. The Air

Force Flight Standard Agency was also directed to relocate from Andrews Air Force Base to Will Rogers Air Guard Base. BRAC moves resulted in \$6.0 million in approved construction projects to relocate AFFSA to a Will Rogers Annex at the Mike Monroney FAA complex and \$1.0 million to relocate the GATOPO operation from Tinker AFB to Will Rogers. An additional \$8.5 million has been approved to construct projects to move the 137th's Operations and Maintenance Groups to Tinker.

185TH AIRLIFT SQUADRON

Mission Readiness Airlift Program:

- 108 missions combining Guardlift, Joint Airlift Airborne Transportability Training (JAATT) and Transport Airlift Command and Control (TACC) missions totaling 4,034 passengers, 318 short tons of cargo and 2,943.6 hours flown.
- Provided 29 Aero Medical Evacuation sorties for Operation Enduring Freedom (OEF) Operation Iraqi Freedom (OIF) returning injured soldiers to Kaiserslautern Regional Medical Center, and various stateside medical facilities.

FORMAL INSPECTIONS AND EVALUATIONS

- Operation Readiness Inspection at Volk Field, Notables included:
 - Four Wing members received special IG recognition
 - CE, the Survival Recovery Center and Fire Protection and the Aerial Port Squadron received an "Excellent" rating
 - The Medical Group received an "Outstanding" rating in all graded areas

AWARDS AND RECOGNITION

The 137th Airlift Wing Marksmanship Team participated in this year's Governor's Twenty competition with our pistol team taking 1st place overall and rifle team taking 3rd place overall. At the National competition, the Oklahoma Bravo Team comprised of Tulsa and Will Rogers Air National Guard members took 5th place overall.

SMSgt Heginbotham, an airman from the Aircraft Maintenance Squadron, was named the ANG Honor Guard Member of the Year at Tinker AFB.



138TH FIGHTER WING



COL WILLIAM S. HADAWAY, Commander

MISSION

The federal mission of the 138th Fighter Wing is to maintain combat forces ready for mobilization, deployment, and employment as needed to support national security objectives. Additionally, our state mission is to support the Governor of the State of Oklahoma with units organized, equipped and trained in the protection of life and property, and preservation of peace.

VISION

Recognized as America's best citizen soldiers prepared and serving community and nation.

SIGNIFICANT ACTIVITIES

In May 2006, the 138th Fighter Wing deployed eight F-16s to Eglin AFB, FL and flew approximately 60 sorties, including six mission evaluations, supporting the inspection. The pilots displayed an exceptionally high degree of professionalism, experience, and competence. Operations Support personnel significantly contributed to realistic combat training scenarios, ultimately resulting in realistic and relevant training opportunities for the unit's war fighters.

The 138th Fighter Wing deployed eight F-16s and 112 personnel to Oahu, Hawaii in support of the Sentry Aloha Exercise, 7 - 21 Oct 2006. The 125 FS flew approximately 114 sorties and 140 hours against the Hawaii Air National Guard's F-15s. The air-to-air "war" utilized supersonic airspace from surface to 50,000 feet and allowed our squadron pilots to train utilizing the latest air combat tactics against F-15 aircraft simulating the most advanced enemy fighter tactics. The 125 FS also flew "red" sorties replicating the advanced "threat" aircraft allowing the Hawaii F-15s to take advantage of this unique training opportunity, as well.

The 138 Operations Group (OG) received an overall OUTSTANDING rating during its 12 Air Force

Standardization/Evaluation (Stan/Eval) inspection, 22-24 Aug 2006. This rating was the third consecutive OUTSTANDING rating for the 138 OG Stan/Eval program, which is unprecedented in the Air Combat Command, as well as the Air National Guard. The rating was derived using two criteria: flying performance and Stan/Eval programs.

The 138 OG Stan/Eval program was also rated OUTSTANDING. Through the excellent leadership of the 138 OG/OGV chief and dedication of the Stan/Eval Liaison Officer, all 125 FS Stan/Eval programs met or exceeded all AFI 11-202V2 and AFI 11-418 requirements. Current flight evaluation folder management and evaluation tracking procedures ensure proper and timely pilot evaluations. OGV's foresight and commitment to Patriot Excalibur (PEX) have resulted in a highly automated Stan/Eval program and greatly reduced workload and susceptibility to tracking errors. Attention to detail is evident throughout the unit's briefing rooms, FCIF library, and Go/No-Go program.

The 138th Security Forces Squadron deployed to three separate theaters this year in support of the War on Terrorism. Security missions were conducted in support of Operation Iraqi Freedom, Operation Enduring Freedom in Europe, and counter drug support for Joint Task Force Bravo, Honduras. The unit also spoke to four elementary schools about the importance of staying in school and the dangers of peer pressure, drugs and alcohol. Conducted three child identification fingerprint programs for the, Child Safe Program in Claremore, Summit Christian Academy Spring Festival, Broken Arrow and Fall Time Festival, Owasso.

The 138th Civil Engineer Squadron had a very successful year including the deployment of 27 personnel in support of Operation Jump Start aiding California and Arizona in their efforts to secure the U.S.-Mexico Border. The Squadron deployed three

personnel supporting Operation Enduring Freedom providing base security to three USAF bases. The Squadron also deployed 47 personnel to complete the Silver Flag Exercise combining with USAF Reserve and Active Duty forces to exercise and certify our war-time skills. Silver Flag Cadre commented on the 'total forces' at the exercise were the "best combination seen in years". The Silver Flag Exercise was successfully completed in 12 hours and 35 minutes just 20 minutes short of the all-time record. The Base Civil Engineer staff executed \$1.75 million in construction projects to include a new roof & boiler system for the Main Hangar, roof repairs on several other critical facilities, eliminated a life safety issue at the fire station, and completed an environmental project averting a possible fine from the Oklahoma Department of Environmental Quality. Many force protection modifications were made to facilities providing passive defense measures against terrorist and other hostile organizations. Reprogrammed the jet fuel storage complex with the Defense Energy Service Center in response to a drastic increase in tank cost and construction. Began land acquisition process for future munitions storage complex and expansion of the Tulsa Air National Guard Base. Began negotiations to establish two Geographically Separated Units at Ft Sill, Oklahoma and Ellington Field, Texas and established procedures for operations at those locations. The 138th Civil Engineer Squadron finished out the year with a very successful Bivouac at the Ft Smith Regional Training Site completing critical war time skills training to include weapons training at nearby Ft Chaffee, resulting in the testing of 64 personnel with 62 qualifying and 21 qualifying expert.

The 138th Logistics Readiness Squadron (LRS) earned national recognition as the 2005 ANG Logistics Effectiveness Award winner - best of all Logistics Readiness Squadrons in the entire Air National Guard. They built upon their success by continuing superior supply, fuel, transportation, and logistics plans support of the 138th Fighter Wing F-16 flying mission and world wide deployments. They deployed and redeployed over 200 138 FW personnel to training at Eglin AFB, FL and Hickam AB, HI. LRS supported individual tasking for personnel to Iraq, Afghanistan, Qatar, and Diego Garcia as well as Operation Jump Start. The LRS squadron provided

logistics support to the May 2006 National Guard Bureau EO/EEO conference which generated 500 visitors to Tulsa for a week long stay.

The 138th Communications Flight managed over \$3 million of network, telephone, radio and imagery capture assets during the year. This includes the acquisition of hundreds of new computers, telephones, video and still cameras, new network backbone, servers, switches, etc. as well as the maintenance and repair of the existing systems and infrastructure. The Flight also provided equipment and personnel in support of various military conferences and presentations in the state to include the Bilateral Defense Talks with Azerbaijan, the National Guard Bureau annual Military Equal Opportunity Conference with over 500 attendees, and the annual Oklahoma National Guard Leadership conference with over 1,000 attendees. The Flight began early planning for support of various BRAC initiatives to include a larger unit at Tulsa IAP, OK and future detachments that will operate at Fort Sill, OK and Ellington Field, TX.

The 138th Medical Group completed Expeditionary Medical Support (EMEDS) training at Volk Field CRTC, Wisconsin from 15 Jul to 28 July 2006. Nine medical personnel along with one member from the 138th Fighter Wing participated in the annual Patriot 06 Multi-National Multi-Service Medical Exercise. Members received training on EMEDS Concept of Operations (CONOPS) and classroom/field instruction on the construction of Alaska Shelters, medical intelligence, casualty movement, wound care & casualty management, litter loading (ambulance and C-130 Aircraft), Unit Tasking Code (UTC) specific training, mass casualties, disease prevention, medical logistics, grid maps, radio etiquette, medical ethics and corps-specific instruction. Two medical personnel volunteered to deploy in support of Operation Iraqi Freedom, one member deployed for a 90 day rotation and the other member deployed for a 120 day tour of duty. Both individuals put their EMEDS training to use at the deployed EMEDS facility. The EMEDS training that is obtained at Alpena, MI and Volk Field, WI is very realistic to the way the EMEDS facilities, supplies and equipment are set up in a real world scenario. At two separate locations, each individual was assigned as the NCOIC of EMEDS facility.



205TH ENGINEERING INSTALLATION SQUADRON (EIS)



LT. COL. JOSH M. SOBLASKEY, Commander

MISSION

The mission of the 205th EIS is to mobilize and deploy resources to accomplish Engineering, Installations, Reconstitution, Expansion, Enhancement, and/or Replacement of Communication-Computer Systems, Air Traffic Control and Landing Systems (ATCALs) and Meteorological/Navigational Systems worldwide.

SIGNIFICANT ACTIVITIES

The 205th EIS remained involved in AEF support deploying cable installation teams, electronics specialist, engineers and computer aided drafting and design (CADD) specialists in support of communications installation projects in both Iraq and Afghanistan.

A radar team was deployed to Tolicha Peak Nevada for the removal of an AN/GPN-25 radar, tower, radar dome and associated equipment deemed obsolete by the USAF. Team members accomplished all removal actions on time and to the satisfaction of our Nellis AFB customer.

The 205th deployed members to several California FAA radar and antenna sites to conduct

Antenna Periodic Inspections (PMIs).

Two heavy equipment vehicle mechanics deployed to USAFE supporting over 40 EI specific and unique vehicle assets. Their expertise led to a 20% increase in the vehicle in commission rate for these assets. Additionally, a third mechanic deployed in support the AEF ensuring EI assets across the AOR were available for the numerous teams supporting this effort.

205th engineers designed numerous communications upgrade projects for Will Rogers; Cheyenne Wyoming and Selfridge, Michigan ANG Bases to robust and update their communications infrastructure.

The 205th volunteer spirit prevailed across our local community as members volunteered their time in support of the Will Rogers STAR-BASE Program. Additionally, they continued their support for a local Battered Women’s shelter by donating clothing and monetary donations. The Squadron continues their program of “Helping One of Our Own” by collecting funds to assist squadron members who are experiencing difficult times.





219TH ENGINEERING INSTALLATION SQUADRON (EIS)

LT. COL. MICHAEL SCHULTZ, Commander



MISSION

The mission of the 219th EIS is to support the war-fighter by engineering, installing and maintaining global C4 systems. Add value to the country by responding to national, state and local emergencies.

SIGNIFICANT ACTIVITIES

This was a busy year for the 219th as we continued to support Operation Enduring Freedom and Operation Iraqi Freedom by deploying approximately 40 troops, performing a total of 4,573 days in the CENTCOM AOR. 219EIS personnel engineered and installed projects in Iraq, Afghanistan, Kuwait, Kyrgyzstan, Qatar, and United Arab

Emirates. We completed ten major CONUS and OCONUS projects as well as provided assistance to other EI squadrons for installations at multiple Air Force and ANG installations supporting ACC, AETC, SPACECOM, USAFE, PACAF, and the NASA Space Shuttle program. Between annual training, special training, and MPA days, the 219th performed a total of 7,271 days of active duty with a current force of approximately 105 assigned personnel.

Members of the 219th supported numerous community activities including the Tulsa STAR-BASE Program and many elementary, middle, and high school career days.

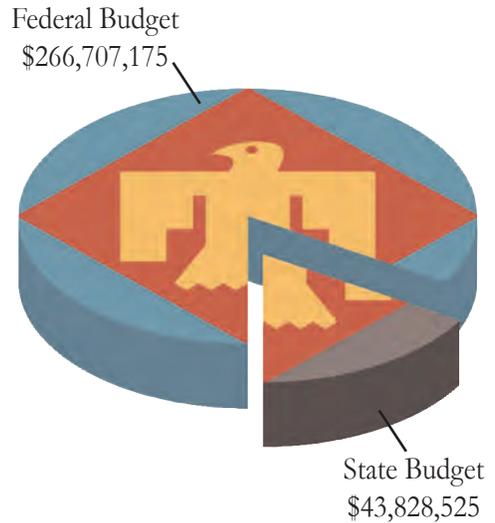


FINANCIAL SUMMARY FY 2006

SUMMARY OF FEDERAL BUDGET

Oklahoma Army National Guard	\$158,950,390
Oklahoma Air National Guard	\$107,756,785
Federal Funds Total	<u>\$266,707,175</u>
State Appropriations	\$12,196,432
Oklahoma Army National Guard	\$26,420,616
Oklahoma Air National Guard	\$ 5,211,477
State Funds Total	<u>\$43,828,525</u>
Grand Total (Federal and State)	\$310,535,700

FY 2006 Budget Comparison



Tax Revenue to State of Oklahoma - Federal Contribution

FEDERAL FUNDS CONTRIBUTION TO THE STATE

FEDERAL CONTRIBUTION	ARMY	AIR	TOTAL
Pay and Allowances	\$114,291,235	\$67,879,192	\$182,170,427
Soldier/Airman Support	\$6,367,096	\$633,495	\$7,000,591
Operations & Maint Support	\$15,995,083	\$32,371,896	\$48,366,979
Facilities Maint & Repair	\$11,166,050	\$6,162,426	\$17,328,476
Special Programs	\$11,130,926	\$709,776	\$ 11,840,702
Total Federal Contribution	\$158,950,390	\$107,756,175	\$266,707,175

MILITARY DEPARTMENT WORKFORCE

MILITARY DEPT. WORKFORCE	ARMY	AIR	TOTAL
State Funded	72	0	72
Federal Reimb (% varies)	97	64	161
State Funded Youth Programs	59	0	59
Fed Reimb Youth Prog (% varies)	55	7	62
Total State Employees	283	71	354

FULL-TIME FEDERAL WORKFORCE	ARMY	AIR	TOTAL
Federal Technicians	496	494	990
AGR (Active Guard/Reserve)	415	119	534
Total Federal Employees	911	613	1,524
Workforce Grand Total	1,194	684	1,878

STRENGTH STATUS	ARMY	AIR	TOTAL
Required Strength	7,351	2,395	9,746
Assigned Strength	7,224	2,315	9,539

EQUIPMENT	ARMY	AIR	TOTAL
Equipment On Hand	\$1,475,104,716	\$84,706,968	\$1,559,811,684
Air Frames On Hand (ANG only)		\$750,800,000	\$750,800,000
Total Equipment Value	\$1,475,104,716	\$835,506,968	\$2,310,611,684

STATE ACTIVE DUTY MISSIONS

**McIntosh County Wildfire Mission—Mission No. 110205
November 2, 2005**

Pay and Allowances	\$ 543.84
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 26.19
National Guard Equipment	\$ 7,501.52
Total	\$ 8,149.55

**Eric Wildfire Mission—Mission No. 110305
November 3, 2005**

Pay and Allowances	\$ 426.47
Subsistence (Lodging/Meals/Per Diem)	\$ 87.75
Cell Phones/Travel Reimbursement Costs	\$ 251.42
National Guard Equipment	\$17,188.75
Total	\$17,954.39

**Pawnee County Wildfire Mission—Mission No. 110405
November 4, 2005**

Pay and Allowances	\$ 543.84
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 26.19
National Guard Equipment	\$20,629.18
Total	\$21,277.21

**Eufaula Wildfire Mission—Mission No. 110805
November 8, 2005**

Pay and Allowances	\$ 630.10
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 41.17
National Guard Equipment	\$ 8,439.21
Total	\$ 9,227.48

**Okmulgee County Wildfire Mission—Mission No. 322A
November 18, 2005**

Pay and Allowances	\$ 617.17
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 48.45
National Guard Equipment	\$10,783.44
Total	\$11,400.61

**Okmulgee County Wildfire Mission—Mission No. 333A
November 29, 2005**

Pay and Allowances	\$ 641.37
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 32.90
National Guard Equipment	\$30,470.97
Total	\$31,112.34

**Beggs Wildfire Mission—Mission No. 333B
November 29, 2005**

Pay and Allowances	\$ 595.81
Subsistence (Lodging/Meals/Per Diem)	\$ 39.00
Cell Phones/Travel Reimbursement Costs	\$ 11.64
National Guard Equipment	\$13,596.51
Total	\$14,192.32

**Healdton Wildfire Mission—Mission No. 334A
November 30, 2005**

Pay and Allowances	\$ 577.13
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 32.90
National Guard Equipment	\$22,657.90
Total	\$23,235.03

**Kellyville Wildfire Mission—Mission No. 334B
November 30, 2005**

Pay and Allowances	\$ 503.96
Subsistence (Lodging/Meals/Per Diem)	\$ 39.00
Cell Phones/Travel Reimbursement Costs	\$ 11.64
National Guard Equipment	\$11,721.13
Total	\$12,225.09

**Governor Henry Wildfire Inspection—Mission No. 335A
December 1, 2005**

Pay and Allowances	\$ 473.37
Subsistence (Lodging/Meals/Per Diem)	\$ 58.50
Cell Phones/Travel Reimbursement Costs	\$ 101.85
National Guard Equipment	\$19,691.49
Total	\$20,164.86

**Standby Wildfire Mission—Mission No. 335B
December 1, 2005**

Pay and Allowances	\$ 814.74
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 293.92
National Guard Equipment	\$ N/A
Total	\$ 814.74

**Standby Wildfire Mission—Mission No. 336A
December 2, 2005**

Pay and Allowances	\$ 667.11
Subsistence (Lodging/Meals/Per Diem)	\$ 126.75
Cell Phones/Travel Reimbursement Costs	\$ 268.35
National Guard Equipment	\$ N/A
Total	\$ 667.11

**Vivian Wildfire Mission—Mission No. 337B
December 3, 2005**

Pay and Allowances	\$ 609.01
Subsistence (Lodging/Meals/Per Diem)	\$ 48.75
Cell Phones/Travel Reimbursement Costs	\$ 212.91
National Guard Equipment	\$29,689.67
Total	\$30,298.68

**Wewoka Wildfire Mission—Mission No. 362A
December 28, 2005**

Pay and Allowances	\$ 770.05
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 55.65
National Guard Equipment	\$42,971.89
Total	\$43,741.94

STATE ACTIVE DUTY MISSIONS

**Achille/Durant Wildfire Mission—Mission No. 362C
December 28, 2005**

Pay and Allowances	\$ 463.74
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 91.58
National Guard Equipment	\$22,035.72
Total	\$22,499.46

**Oklahoma City Wildfire Mission—Mission No. 363A
December 29, 2005**

Pay and Allowances	\$ 523.07
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 131.48
National Guard Equipment	\$27,345.75
Total	\$27,868.82

**Standby Wildfire Mission—Mission No. 363B
December 29, 2005**

Pay and Allowances	\$ 472.20
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 69.31
National Guard Equipment	\$ N/A
Total	\$ 472.20

**Bryan County Wildfire Mission—Mission No. 364A
December 30, 2006**

Pay and Allowances	\$ 747.38
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 143.20
National Guard Equipment	\$25,001.82
Total	\$25,749.20

**Okemah Wildfire Mission—Mission No. 364B
December 30, 2005**

Pay and Allowances	\$ 524.46
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 13.95
National Guard Equipment	\$10,783.44
Total	\$11,607.90

**Cleveland County Wildfire Mission—Mission No. 365A
December 31, 2005**

Pay and Allowances	\$ 867.56
Subsistence (Lodging/Meals/Per Diem)	\$ 234.00
Cell Phones/Travel Reimbursement Costs	\$ 115.44
National Guard Equipment	\$23,439.21
Total	\$24,306.77

**Governor Henry Wildlife Inspection—Mission No. 365B
December 31, 2005**

Pay and Allowances	\$ 968.31
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 132.01
National Guard Equipment	\$29,068.39
Total	\$30,036.70

**Depew/Standby Wildfire Mission—Mission No. 001A
January 1, 2006**

Pay and Allowances	\$ 1,580.23
Subsistence (Lodging/Meals/Per Diem)	\$ 438.00
Cell Phones/Travel Reimbursement Costs	\$ 296.61
National Guard Equipment	\$10,314.59
Total	\$11,894.82

**Oklahoma County Wildfire Mission—Mission No. 001B
January 1, 2006**

Pay and Allowances	\$ 651.44
Subsistence (Lodging/Meals/Per Diem)	\$ 234.00
Cell Phones/Travel Reimbursement Costs	\$ 96.62
National Guard Equipment	\$14,063.53
Total	\$14,714.97

**Stroud Wildfire Mission—Mission No. 002A
January 2, 2006**

Pay and Allowances	\$ 933.07
Subsistence (Lodging/Meals/Per Diem)	\$ 195.00
Cell Phones/Travel Reimbursement Costs	\$ 123.52
National Guard Equipment	\$20,160.34
Total	\$21,093.41

**Davis Wildfire Mission—Mission No. 002B
January 2, 2006**

Pay and Allowances	\$ 519.46
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 94.72
National Guard Equipment	\$27,345.75
Total	\$27,865.21

**Cashion Wildfire Mission—Mission No. 002C
January 2, 2006**

Pay and Allowances	\$ 548.33
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 77.22
National Guard Equipment	\$12,658.82
Total	\$13,207.15



STATE ACTIVE DUTY MISSIONS

**Davis Wildfire Mission—Mission No. 003A
January 3, 2006**

Pay and Allowances	\$ 717.14
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 153.16
National Guard Equipment	\$34,377.51
Total	\$35,094.65

**Shamrock Wildfire Mission—Mission No. 003B
January 3, 2006**

Pay and Allowances	\$ 872.96
Subsistence (Lodging/Meals/Per Diem)	\$ 195.00
Cell Phones/Travel Reimbursement Costs	\$ 83.10
National Guard Equipment	\$ 9,845.74
Total	\$10,718.70

**Standby Wildfire Mission—Mission No. 003C
January 3, 2006**

Pay and Allowances	\$ 613.29
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 66.53
National Guard Equipment	\$ N/A
Total	\$ 613.29

**Standby Wildfire Mission—Mission No. 004A
January 4-6, 2006**

Pay and Allowances	\$ 4,366.89
Subsistence (Lodging/Meals/Per Diem)	\$ 929.50
Cell Phones/Travel Reimbursement Costs	\$ 1,029.81
National Guard Equipment	\$ N/A
Total	\$ 4,366.89

**Eufaula/Perry Wildfire Mission—Mission No. 008A/B
January 8, 2006**

Pay and Allowances	\$ 508.16
Subsistence (Lodging/Meals/Per Diem)	\$ 234.00
Cell Phones/Travel Reimbursement Costs	\$ 238.37
National Guard Equipment	\$29,068.39
Total	\$29,573.55

**Eufaula Wildfire Mission—Mission No. 009A
January 9, 2006**

Pay and Allowances	\$ 1,895.01
Subsistence (Lodging/Meals/Per Diem)	\$ 429.00
Cell Phones/Travel Reimbursement Costs	\$ 233.74
National Guard Equipment	\$39,066.88
Total	\$40,961.89

**Standby Wildfire Mission—Mission No. 009B
January 9, 2006**

Pay and Allowances	\$ 408.43
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 114.91
National Guard Equipment	\$ N/A
Total	\$ 408.43

**Standby Wildfire Mission—Mission No. 010A
January 10-14, 2006**

Pay and Allowances	\$ 5,493.92
Subsistence (Lodging/Meals/Per Diem)	\$ 663.00
Cell Phones/Travel Reimbursement Costs	\$ 493.36
National Guard Equipment	\$ N/A
Total	\$ 5,493.42

**Standby Wildfire Mission—Mission No. 013A
January 13, 2006**

Pay and Allowances	\$ 309.32
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 43.51
National Guard Equipment	\$ N/A
Total	\$ 309.32

**Sperry Wildfire Mission—Mission No. 015A
January 15, 2006**

Pay and Allowances	\$ 1,171.65
Subsistence (Lodging/Meals/Per Diem)	\$ 312.00
Cell Phones/Travel Reimbursement Costs	\$ 225.31
National Guard Equipment	\$10,783.44
Total	\$11,955.09

**Stillwater Wildfire Mission—Mission No. 015B
January 15, 2006**

Pay and Allowances	\$ 1,304.82
Subsistence (Lodging/Meals/Per Diem)	\$ 341.25
Cell Phones/Travel Reimbursement Costs	\$ 343.09
National Guard Equipment	\$30,316.12
Total	\$31,620.94

**Standby Wildfire Mission—Mission No. 016A
January 16-17, 2006**

Pay and Allowances	\$ 4,732.80
Subsistence (Lodging/Meals/Per Diem)	\$ 897.00
Cell Phones/Travel Reimbursement Costs	\$ 629.92
National Guard Equipment	\$ N/A
Total	\$ 4,732.80



STATE ACTIVE DUTY MISSIONS

**Keiefer/Sands/Eufaula Lake Wildfire Mission—Mission No. 018A/C
January 18, 2006**

Pay and Allowances	\$ 880.53
Subsistence (Lodging/Meals/Per Diem)	\$ 195.00
Cell Phones/Travel Reimbursement Costs	\$ 183.95
National Guard Equipment	\$29,537.24
Total	\$30,417.77

**Paoli Wildfire Mission—Mission No. 018B
January 18, 2006**

Pay and Allowances	\$ 1,298.46
Subsistence (Lodging/Meals/Per Diem)	\$ 234.00
Cell Phones/Travel Reimbursement Costs	\$ 189.64
National Guard Equipment	\$32,973.10
Total	\$34,271.56

**Standby Wildfire Mission—Mission No. 019A
January 19-24, 2006**

Pay and Allowances	\$ 2,546.36
Subsistence (Lodging/Meals/Per Diem)	\$ 468.00
Cell Phones/Travel Reimbursement Costs	\$ 367.93
National Guard Equipment	\$ N/A
Total	\$ 3,382.29

**Standby Wildfire Mission—Mission No. 028A
January 29, 2006**

Pay and Allowances	\$ 3,139.32
Subsistence (Lodging/Meals/Per Diem)	\$ 468.00
Cell Phones/Travel Reimbursement Costs	\$ 682.14
National Guard Equipment	\$ N/A
Total	\$ 4,289.46

**Standby Wildfire Mission—Mission No. 030A
January 30, 2006**

Pay and Allowances	\$ 1,230.33
Subsistence (Lodging/Meals/Per Diem)	\$ 312.00
Cell Phones/Travel Reimbursement Costs	\$ 281.65
National Guard Equipment	\$ N/A
Total	\$ 1,823.98

**Standby Wildfire Mission—Mission No. 031B
January 31-February 10, 2006**

Pay and Allowances	\$ 4,715.69
Subsistence (Lodging/Meals/Per Diem)	\$ 975.00
Cell Phones/Travel Reimbursement Costs	\$ 129.46
National Guard Equipment	\$ N/A
Total	\$ 5,820.15

**Wiley Post Wildfire Mission—Mission No. 042A
February 11, 2006**

Pay and Allowances	\$ 562.85
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 55.89
National Guard Equipment	\$ 9,376.90
Total	\$10,112.64

**Standby Wildfire Mission—Mission No. 042B
February 11, 2006**

Pay and Allowances	\$ 626.29
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 185.17
National Guard Equipment	\$ N/A
Total	\$ 928.46

**Paoli Wildfire Mission—Mission No. 043A
February 12, 2006**

Pay and Allowances	\$ 604.10
Subsistence (Lodging/Meals/Per Diem)	\$ 195.00
Cell Phones/Travel Reimbursement Costs	\$ 146.63
National Guard Equipment	\$11,721.13
Total	\$12,666.86

**Standby Wildfire Mission—Mission No. 043B
February 12, 2006**

Pay and Allowances	\$ 771.51
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 94.44
National Guard Equipment	\$ N/A
Total	\$ 1,021.95

**Standby Wildfire Mission—Mission No. 048A
February 17, 2006**

Pay and Allowances	\$ 380.52
Subsistence (Lodging/Meals/Per Diem)	\$ 39.00
Cell Phones/Travel Reimbursement Costs	\$ 18.12
National Guard Equipment	\$ N/A
Total	\$ 437.64

**Standby Wildfire Mission—Mission No. 052A
February 21, 2006**

Pay and Allowances	\$ 1,233.89
Subsistence (Lodging/Meals/Per Diem)	\$ 429.00
Cell Phones/Travel Reimbursement Costs	\$ 349.41
National Guard Equipment	\$ N/A
Total	\$ 2,012.30

**Standby Wildfire Mission—Mission No. 053A
February 22, 2006**

Pay and Allowances	\$ 654.96
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 105.57
National Guard Equipment	\$ N/A
Total	\$ 916.53

**Standby Wildfire Mission—Mission No. 054A
February 23, 2006**

Pay and Allowances	\$ 402.43
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 105.56
National Guard Equipment	\$ N/A
Total	\$ 663.99

STATE ACTIVE DUTY MISSIONS

**Standby Wildfire Mission—Mission No. 055A
February 24, 2006**

Pay and Allowances	\$ 295.31
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 128.48
National Guard Equipment	\$ N/A
Total	\$ 501.79

**Standby Wildfire Mission—Mission No. 056A
February 25, 2006**

Pay and Allowances	\$ 649.41
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 192.24
National Guard Equipment	\$ N/A
Total	\$ 958.65

**Standby Wildfire Mission—Mission No. 057A
February 26, 2006**

Pay and Allowances	\$ 679.14
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 158.87
National Guard Equipment	\$ N/A
Total	\$ 994.01

**Clayton Wildfire Mission—Mission No. 058A
February 27, 2006**

Pay and Allowances	\$ 709.60
Subsistence (Lodging/Meals/Per Diem)	\$ 234.00
Cell Phones/Travel Reimbursement Costs	\$ 221.61
National Guard Equipment	\$37,038.76
Total	\$38,203.97

**Clayton Wildfire Mission—Mission No. 058B
February 27, 2006**

Pay and Allowances	\$ 482.42
Subsistence (Lodging/Meals/Per Diem)	\$ 390.00
Cell Phones/Travel Reimbursement Costs	\$ 282.95
National Guard Equipment	\$52,510.64
Total	\$53,666.01

**Standby Wildfire Mission—Mission No. 059A
February 28, 2006**

Pay and Allowances	\$ 242.38
Subsistence (Lodging/Meals/Per Diem)	\$ 195.00
Cell Phones/Travel Reimbursement Costs	\$ 80.65
National Guard Equipment	\$ N/A
Total	\$ 518.03

**Clayton Wildfire Mission—Mission No. 059B
February 28, 2006**

Pay and Allowances	\$ 1,250.25
Subsistence (Lodging/Meals/Per Diem)	\$ 273.00
Cell Phones/Travel Reimbursement Costs	\$ 258.41
National Guard Equipment	\$32,819.15
Total	\$34,600.81

**Marlow Wildfire Mission—Mission No. 060A
March 1, 2006**

Pay and Allowances	\$ 1,262.63
Subsistence (Lodging/Meals/Per Diem)	\$ 195.00
Cell Phones/Travel Reimbursement Costs	\$ 113.92
National Guard Equipment	\$56,257.14
Total	\$57,818.69

**Spavinaw/Keystone Wildfire Mission—Mission No. 060B/C
March 1, 2006**

Pay and Allowances	\$ 1,121.45
Subsistence (Lodging/Meals/Per Diem)	\$ 390.00
Cell Phones/Travel Reimbursement Costs	\$ 235.37
National Guard Equipment	\$39,851.83
Total	\$41,598.65

**McAlester Wildfire Mission—Mission No. 061A
March 2, 2006**

Pay and Allowances	\$ 421.27
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 134.39
National Guard Equipment	\$26,724.17
Total	\$27,435.83

**Wayne Wildfire Mission—Mission No. 061B
March 2, 2006**

Pay and Allowances	\$ 521.97
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 41.98
National Guard Equipment	\$ 8,439.21
Total	\$ 9,081.16

**Standby Wildfire Mission—Mission No. 062A
March 3-6, 2006**

Pay and Allowances	\$ 5,085.50
Subsistence (Lodging/Meals/Per Diem)	\$ 936.00
Cell Phones/Travel Reimbursement Costs	\$ 558.40
National Guard Equipment	\$ N/A
Total	\$ 6,579.90

**Spavinaw/Keystone Wildfire Mission—Mission No. 066A
March 6-7, 2006**

Pay and Allowances	\$ 871.11
Subsistence (Lodging/Meals/Per Diem)	\$ 312.00
Cell Phones/Travel Reimbursement Costs	\$ 286.51
National Guard Equipment	\$19,222.65
Total	\$20,692.27

**Ponca City Wildfire Mission—Mission No. 066B
March 7, 2006**

Pay and Allowances	\$ 548.34
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 87.82
National Guard Equipment	\$15,471.89
Total	\$16,186.05

STATE ACTIVE DUTY MISSIONS

Standby Wildfire Mission—Mission No. 067A March 8-10, 2006

Pay and Allowances	\$ 1,090.17
Subsistence (Lodging/Meals/Per Diem)	\$ 321.75
Cell Phones/Travel Reimbursement Costs	\$ 643.77
National Guard Equipment	\$ N/A
Total	\$ 2,055.69

Carney Wildfire Mission—Mission No. 071B March 12, 2006

Pay and Allowances	\$ 382.28
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 91.67
National Guard Equipment	\$ 7,032.68
Total	\$ 7,584.63

Ponca City/El Reno Wildfire Mission—Mission No. 072A March 12-13, 2006

Pay and Allowances	\$ 1,684.53
Subsistence (Lodging/Meals/Per Diem)	\$ 585.00
Cell Phones/Travel Reimbursement Costs	\$ 370.24
National Guard Equipment	\$21,566.88
Total	\$24,206.65

Henryetta Wildfire Mission—Mission No. 072B March 13, 2006

Pay and Allowances	\$ 803.38
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 55.18
National Guard Equipment	\$23,422.25
Total	\$24,358.81

Cedar Lake Wildfire Mission—Mission No. 073A March 14, 2006

Pay and Allowances	\$ 666.03
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 72.09
National Guard Equipment	\$20,313.98
Total	\$21,169.10

Ardmore Wildfire Mission—Mission No. 073B March 14, 2006

Pay and Allowances	\$ 525.32
Subsistence (Lodging/Meals/Per Diem)	\$ 234.00
Cell Phones/Travel Reimbursement Costs	\$ 167.32
National Guard Equipment	\$19,691.49
Total	\$20,618.13

Bristow/Apache Wildfire Mission—Mission No. 074B/C March 15, 2006

Pay and Allowances	\$ 1,088.32
Subsistence (Lodging/Meals/Per Diem)	\$ 351.00
Cell Phones/Travel Reimbursement Costs	\$ 290.05
National Guard Equipment	\$66,570.22
Total	\$68,299.59

Keystone Wildfire Mission—Mission No. 074D March 15, 2006

Pay and Allowances	\$ 561.63
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 45.39
National Guard Equipment	\$35,163.38
Total	\$35,887.40

Standby Wildfire Mission—Mission No. 074A March 16, 2006

Pay and Allowances	\$ 111.56
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 25.03
National Guard Equipment	\$ N/A
Total	\$ 214.59

Lake Hudson Wildfire Mission—Mission No. 075A March 16, 2006

Pay and Allowances	\$ 616.20
Subsistence (Lodging/Meals/Per Diem)	\$ 195.00
Cell Phones/Travel Reimbursement Costs	\$ 92.47
National Guard Equipment	\$19,222.65
Total	\$20,126.32

Governor Henry Tour Mission—Mission No. 076A March 17, 2006

Pay and Allowances	\$ 549.84
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 53.40
National Guard Equipment	\$22,504.56
Total	\$23,185.80

Standby Wildfire Mission—Mission No. 076B March 17, 2006

Pay and Allowances	\$ 434.86
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 214.58
National Guard Equipment	\$ N/A
Total	\$ 805.44



STATE ACTIVE DUTY MISSIONS

**Standby Wildfire Mission—Mission No. 080A
March 21, 2006**

Pay and Allowances	\$ 789.25
Subsistence (Lodging/Meals/Per Diem)	\$ 234.00
Cell Phones/Travel Reimbursement Costs	\$ 251.54
National Guard Equipment	\$ N/A
Total	\$ 1,274.79

**Standby Wildfire Mission—Mission No. 081A
March 22, 2006**

Pay and Allowances	\$ 644.13
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 42.28
National Guard Equipment	\$ N/A
Total	\$ 803.41

**Standby Wildfire Mission—Mission No. 082A
March 23, 2006**

Pay and Allowances	\$ 337.88
Subsistence (Lodging/Meals/Per Diem)	\$ 78.00
Cell Phones/Travel Reimbursement Costs	\$ 68.37
National Guard Equipment	\$ N/A
Total	\$ 484.25

**Standby Wildfire Mission—Mission No. 083A
March 24, 2006**

Pay and Allowances	\$ 437.17
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 61.86
National Guard Equipment	\$ N/A
Total	\$ 616.03

**Copan/Osage Wildfire Mission—Mission No. 086A
March 27, 2006**

Pay and Allowances	\$ 797.04
Subsistence (Lodging/Meals/Per Diem)	\$ 195.00
Cell Phones/Travel Reimbursement Costs	\$ 95.23
National Guard Equipment	\$19,222.65
Total	\$20,309.92

**Stroud/Depew Wildfire Mission—Mission No. 086B
March 27, 2006**

Pay and Allowances	\$ 519.33
Subsistence (Lodging/Meals/Per Diem)	\$ 117.00
Cell Phones/Travel Reimbursement Costs	\$ 81.79
National Guard Equipment	\$19,532.68
Total	\$20,250.80



**Standby Wildfire Mission—Mission No. 087A
March 28, 2006**

Pay and Allowances	\$ 184.17
Subsistence (Lodging/Meals/Per Diem)	\$ 39.00
Cell Phones/Travel Reimbursement Costs	\$ 18.25
National Guard Equipment	\$ N/A
Total	\$ 241.42

**Lexington Wildfire Mission—Mission No. 087B
March 28, 2006**

Pay and Allowances	\$ 569.17
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 98.79
National Guard Equipment	\$25,001.82
Total	\$25,823.78

**Standby Wildfire Mission—Mission No. 088A
Various Dates**

Pay and Allowances	\$ 4,402.98
Subsistence (Lodging/Meals/Per Diem)	\$ 585.00
Cell Phones/Travel Reimbursement Costs	\$ 302.15
National Guard Equipment	\$ N/A
Total	\$ 5,290.13

**Oklahoma City Wildfire Mission—Mission No. 097A
April 7, 2006**

Pay and Allowances	\$ 546.33
Subsistence (Lodging/Meals/Per Diem)	\$ 156.00
Cell Phones/Travel Reimbursement Costs	\$ 112.59
National Guard Equipment	\$ 7,032.68
Total	\$ 7,847.60

**Standby Wildfire Mission—Mission No. 105A
April 15, 2006**

Pay and Allowances	\$ 1,004.88
Subsistence (Lodging/Meals/Per Diem)	\$ 390.00
Cell Phones/Travel Reimbursement Costs	\$ 313.28
National Guard Equipment	\$ N/A
Total	\$ 1,708.16

**Standby Wildfire Mission—Mission No. 106A
April 16, 2006**

Pay and Allowances	\$ 872.96
Subsistence (Lodging/Meals/Per Diem)	\$ 390.00
Cell Phones/Travel Reimbursement Costs	\$ 606.84
National Guard Equipment	\$ N/A
Total	\$ 1,869.80

**Standby Wildfire Mission—Mission No. 107A
April 17, 2006**

Pay and Allowances	\$ 1,298.99
Subsistence (Lodging/Meals/Per Diem)	\$ 312.00
Cell Phones/Travel Reimbursement Costs	\$ 355.56
National Guard Equipment	\$ N/A
Total	\$ 1,966.55



YOUTH PROGRAMS DIVISION

HEATHER ARNDT

Youth Programs Director

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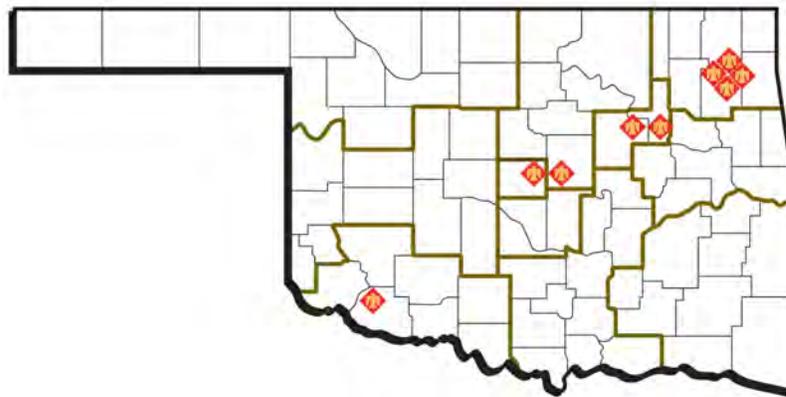
For over a decade, Oklahoma has recognized the valuable role the Oklahoma National Guard performs by redirecting “at-risk” youth to lead more productive lives. The Oklahoma National Guard Youth Programs Division consists of the Thunderbird Youth Academy (TYA), the Thunderbird Regimented Training Program (TRTP), the State Tracking and Reintegration System (STARS), and the Thunderbird Trades Academy (TTA).

The Youth Programs Division (YPD) of the Oklahoma Military Department has achieved spectacular success in working with high school dropouts, at-risk youth, and juvenile offenders. Throughout the years, YPD has served almost 20,000 at-risk youth; 3,398 in TYA, TRTP, and TTA residential programs, 11,900 tracked by STARS, 2,695 in the Military Mentor program (closed 2003), and 1,776 at the Stroud Intervention Remediation Program (closed November 2002).

The Youth Programs Division recently received increased support from the National Guard Bureau (NGB) to pursue the possibility of opening a second Thunderbird Youth Academy in Oklahoma to meet the demand as the number high school drop-outs stays high. Preliminary assessments are looking at a second TYA on the western half of the State to better serve those at-risk youth who are unable to attend TYA in Pryor due to geographic location. Should all things go well, YPD may open a second site in SFY2008.

Thru successful partnerships with the Office of Juvenile Affairs (OJA), Oklahoma State University-Okmulgee/Mid-America Industrial Park, Rogers State University, the Tulsa Job Corps Center, and private businesses, YPD has solidified its efforts toward helping young men and women improve their lives and become positive, productive members of Oklahoma society.

STATEWIDE YOUTH PROGRAM ACTIVITIES



◆ - YPD Programs and Offices

THUNDERBIRD YOUTH ACADEMY

MAJ STEVE TUNNELL (RET)

Director

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MISSION STATEMENT

The primary mission of the Thunderbird Youth Academy (TYA), is to intervene with the detrimental socialization of at-risk youth by increasing their academic level, improving their self-esteem, pride and confidence levels, and teaching them basic life skills essential to successfully competing in the work place and managing a healthy family environment. The concept, a “quasi-military environment, utilizing military assets, doctrine and principles where practical, is specifically oriented to improving the “whole person”.

In September of 1993, TYA was one of ten federally funded pilot programs operated by the National Guard Bureau. The program obtained permanent authorization in September 1998, which included a federal/state cost-sharing agreement. There are 31 Youth ChalleNGe Programs currently operating in 27 states and territories. To date, TYA has graduated 2,494 cadets who are ready and able to take their place in Oklahoma society.

PROGRAM OVERVIEW

TYA is a 17 month program broken down into a five month residential phase at the Whitaker Education Training Center in Pryor, Okla., and a 12 month post-residential phase in the youth’s own community. The youth reside at TYA 24 hours a day, seven days a week for a 22 week period. This phase is designed to instill in each cadet a sense of self-discipline and community spirit by using a variety of methods including the teaching of eight core objectives; Academic Excellence, Job Skills, Physical Fitness, Leadership/Followership, Responsible Citizenship, Life Coping Skills, Community Service, and Health, Sex Education and Nutrition.

DISCIPLINE AND CONTROL

A significant environmental change is created in

order to produce a positive transformation in attitude, orientation and behavior. Distractions to the learning process are minimized and procedures to correct and re-orient inappropriate behavior and attitudes are designed to be swift and just. The lack of maturity and volatile emotional state of many of the cadets demand the timely execution of appropriate remedial actions in order to ensure the desired lessons are learned. Legal and moral obligations relating to the health and well-being of cadets in residence require sophisticated control measures. Adverse group dynamics, significant community interaction and ongoing influence by peers and/or family members periodically serve to disorient or misguide cadets. This necessitates 100% accountability and sensitive restraint measures to be engaged on a continual basis.

PHYSICAL TRAINING

The health and physical condition of a group when entering the Youth Challenge Program is significantly below that of properly motivated high school students. This is the result of years of improper physical fitness habits and adversely affects their self-esteem, pride and confidence in themselves. This phase is divided into two parts; the first two weeks are called Pre-Challenge and the last twenty are called Challenge.

PRE-CHALLENGE (WEEKS 1-2)

During this phase, each candidate is challenged physically and mentally with a curriculum designed to familiarize them with the program. A boot-camp environment is adopted to further enhance the discipline and physical challenges. Candidates that complete this phase are then promoted to cadet status and have a very good chance of graduating from the program. By succeeding, they have shown a desire and potential to meet the rigorous Challenge requirements they will be facing ahead.

CHALLENGE – The Four Phases

Phase I: Orientation – Weeks 3-6

Phase I marks the beginning of the core component process. Education classes, counseling sessions and career interviews are held during this time. Increasing levels of structure and discipline, leadership/followership, Drill and Ceremony, inspections, physical fitness training and community service projects are implemented. The only type of communication allowed during this phase is via letter writing. Upon completion of this phase, an Open House Ceremony is conducted and the cadets receive their first overnight leave.

Phase II: Production – Weeks 7-11

GED testing begins along with identifying cadets that are college bound. Mentors are selected and matched with each cadet, and the Cadet Chain of

Command begins. There is increasing emphasis on leadership of the Cadet Corps.

Phase III: Evaluation – Weeks 12-20

The college cadets begin and complete their college courses during this phase. A second GED will be given and those passing will enter the community job-shadowing program. The remainder of the cadets will continue classes and GED tutoring. The third GED test is given during week 20. The eight core components are completed and evaluated.

Phase IV: Transition – Weeks 21-22

Life plans and goals are reviewed, supply issues are cleared and stipend disbursements prepared. An outdoor adventure is planned the week before graduation. All outgoing tests are administered during the last week. Graduation takes place on Saturday of the 22nd week.

YOUTH PROGRAMS DIVISION

- **Youth Programs Division HQ – YPD HQ** staff work hard to support the programs to help them meet their missions. The HQ is split with the YPD Director in Oklahoma City and operations, maintenance, and logistics staff on the WETC campus in Pryor.
- **Thunderbird Youth Academy** - The flagship program, located on the WETC campus in Pryor, TYA takes Oklahoma's at-risk youth and high school dropouts and dramatically improves their education level and employability potential through discipline in a military-styled environment.
- **Thunderbird Regimented Training Program** - Located on the WETC campus in Pryor, TRTP

provides a structured environment for adjudicated youth promoting discipline, education, responsibility and accountability. TRTP continues to maintain the high standards of the American Correctional Association.

- **Thunderbird Trades Academy** - Located on the WETC campus in Pryor, TTA is an academic follow-on program for successful graduates of TYA. New partnership opportunities are setting the stage for significant job training and placement enhancements for TTA cadets.
- **STARS** - STARS provides state-wide tracking of adjudicated youth released on parole or pass. Using groundbreaking GPS tracking, in combination with face-to-face visits, STARS helps OJA in their mission to reduce the recidivism of youth reintegrating into the community.



THUNDERBIRD REGIMENTED TRAINING PROGRAM



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MISSION

The mission of the Thunderbird Regimented Training Program (TRTP) began on February 1, 1998 and accepted cadets on February 13, 1998. TRTP provides a structured environment promoting discipline, education, responsibility and accountability in life skills, physical fitness and community involvement. It ensures the safety and dignity of all cadets and builds self-esteem and respect, not only to themselves, but to others as well. A military style of training is used to teach life and social skills to these youth. The youth are placed in an environment that is structured and over time, are taught to develop structure for themselves.

PROGRAM OVERVIEW

Thunderbird Regimented Training Program provides a socialization process through which participants can develop the positive self-image, discipline, motivation and identification with the community necessary to function as contributing members of society. TRTP enhances education skills, instills a desire to continue self-improvement and teaches those values and life skills required to succeed on the job and within the family.

TRTP is a sixteen-week program for 13-18 year old males. Cadets are in Oklahoma Juvenile Affairs (OJA) custody while attending TRTP. TRTP is accredited by the American Correctional Association (ACA) and licensed by the Department of Human Services (DHS). Community work and service projects allow cadets to participate improving their work habits and sense

of community. Service projects provide an opportunity to learn community responsibility and gain personal satisfaction.

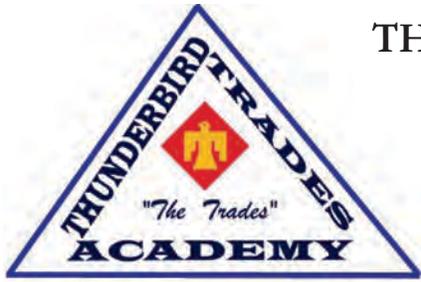
To date, Thunderbird Regimented Training Program has provided a safe and healthy environment for 863 cadets.

The Education Department is responsible for the execution of the Phillip Roy Life Skills curriculum, which covers Social Skills, Employability, Consumerism, Student Issues and Special Needs. Cadets attend education classes five days per week.

The Counseling Department provides the character, moral and emotional guidance required to assist cadets in maintaining focus on the operations and education learning processes and help ensure their ultimate effectiveness. The counseling staff is specifically trained and certified to identify inappropriate behavior patterns, remedial counseling, testing services, AA/NA groups, character development, anger management and making the right decision classes.

Health Services provides on-going twenty-four hour medical services for cadets, sick call and medical appointments when necessary.





THUNDERBIRD TRADES ACADEMY

OVERVIEW

Over the last two years, YPD has offered the Thunderbird Trades Academy (TTA) an academic follow-on program to the Youth Academy to successful graduates of TYA. TTA is a cutting-edge program formed through a unique partnership with Oklahoma State University – Okmulgee/MAIP which offers cadets the opportunity to take university level technical courses while keeping them in a military academy setting. As with all ground breaking programs, there comes a time to hang-fire, assess, and adjust-fire as needed. TTA is currently in the “hang-fire” mode, but with great things on the horizon. TTA has been named a recipient of a three-year Department of Labor grant which covers cadet education expenses. TTA is also forming new partnerships with businesses in the Mid-America Industrial Park located in Pryor. These new partnerships allow for internship opportunities for TTA cadets, providing both needed real life experience for the cadets and a potential workforce for the businesses. It is with great anticipation we look forward to the re-start of TTA.

MISSION

The Thunderbird Trades Academy is a residential transition program, which serves graduates of the Thunderbird Youth Academy, focusing on technical job skills, workplace ethics, leadership development, life skills, mentoring, and employment placement



services. The TTA provides a secure, structured and disciplined atmosphere within which, well oriented and motivated youth reside, study, train, and develop without fear of encountering previously destructive and counterproductive influences, home/community influences.

PROGRAM OVERVIEW

TTA is a two-semester long residential program. Cadets choose course work from the selection of technical subjects offered at OSU/OK-MAIP. During the semester cadets are involved in life skills and leadership development classes that help the cadets with conflict resolution, anger management, goal setting etc. TTA includes structure and discipline through regimented schedules that include physical training, quiet study time, planned weekend programs and appropriate conduct that is conducive to an improved learning environment. The goal is to provide a learning atmosphere that is free from the negative distractions surrounding youth today.

AN EVOLVING MODEL

TTA has proven that the term “at risk youth” has nothing to do with potential. Many TTA students make the OSU Dean and President’s Honor Roll; and are widely accepted in the Phi Theta Kappa National Honor Society. The synergies resulting from cooperative efforts between TYA, TTA, and OSU/OK-MAIP are evolving into a model other NGB ChalleNGe states have indicated an interest in emulating. The model encompasses TTA as a vital component of the post residential phase of the Youth ChalleNGe Program. The unique partnership between the TTA and OSU-OK/MAIP, in concert with industries within the expansive Mid-American Industrial Park guarantees the skills based training needed in Oklahoma’s varied industries, with supervised internships which increase placement opportunities.

STATE TRANSITION AND REINTEGRATION SYSTEM (STARS)

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MISSION

The STARS mission is to provide a system of structure and accountability for custody youth referred by the Office of Juvenile Affairs (OJA) in a caring and consistent manner. STARS's goal is to assist custody youth in their successful transition and reintegration back into the community, in an effort to dramatically reduce the recidivism rate for the State of Oklahoma.

BACKGROUND

The STARS program is one of the first of its kind in the United States; never before has a state juvenile department teamed up with the military department to work with juveniles. Through a team effort, OJA with their knowledge of juvenile delinquency, and the Oklahoma National Guard, with their expertise in structure and discipline, the STARS program was developed and implemented in the State of Oklahoma. STARS is governed by an interagency agreement between OJA and the Oklahoma Military Department (OMD).

PROGRAM OVERVIEW

STARS provides accountability through a tracking system utilizing both people and Global Positioning Systems (GPS) equipment to track a juvenile's location at all times. The program is aligned with OJA Districts across the State of Oklahoma and organized into three

regions. STARS is able to track youth anywhere in the State of Oklahoma from Boise City to Idabel to Altus to Miami and everywhere in between. STARS provides OJA with a viable alternative to detention for juveniles awaiting placement. For juveniles placed in an OJA facility, STARS provides accountability when released on community pass. Finally, STARS provides a cost effective method of accountability for youth who have completed an OJA residential program and are reintegrating back into the community. Through the STARS experience, youth often gain a sense of personal responsibility that stays with them for a lifetime. Through trial and error, STARS has established a centralized information processing system that is increasingly becoming the model for other such agencies across the nation. STARS program goals for the coming year include continuing to provide efficient and effective means of accounting for youth in the juvenile system through the continued use of new technologies and methodologies, and through a prolific partnership with OJA.

OUTCOMES

Approximately 1,300 youth were tracked during SFY06; 810 on long-term release, 488 released on community passes. Of the 810 youth; 111 were youthful offenders and 88 were sex offenders. On average, 80% of youth referred to STARS, are tracked, not only by Accountability Officers, but also by GPS.



THE ADJUTANT GENERAL OF OKLAHOMA 2006 GOVERNOR'S REPORT

THE OKLAHOMA MILITARY DEPARTMENT
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